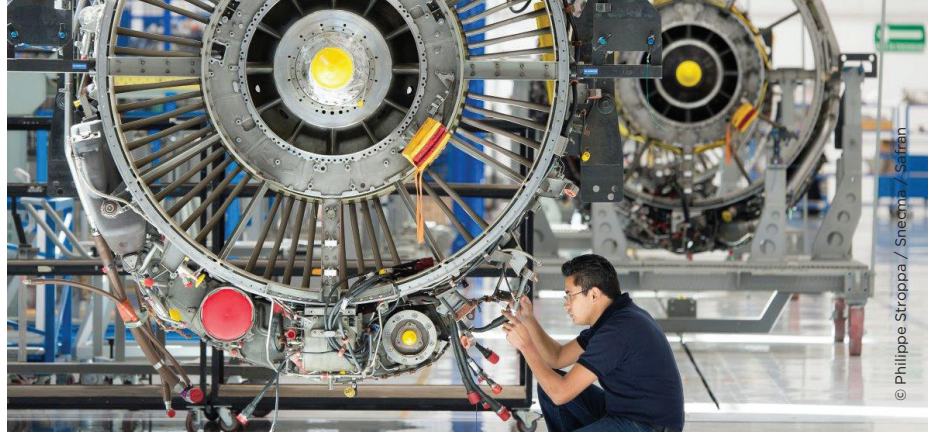


# SAFRAN IN MEXICO

SAFRAN IS AN INTERNATIONAL HIGH-TECHNOLOGY GROUP, OPERATING IN THE AVIATION (PROPULSION, EQUIPMENT AND INTERIORS), DEFENSE AND SPACE MARKETS. ITS CORE PURPOSE IS TO CONTRIBUTE TO A SAFER, MORE SUSTAINABLE WORLD, WHERE AIR TRANSPORT IS MORE ENVIRONMENTALLY FRIENDLY, COMFORTABLE AND ACCESSIBLE. SAFRAN HAS A GLOBAL PRESENCE, WITH 76,000 EMPLOYEES AND SALES OF 16.5 BILLION EUROS IN 2020 AND HOLDS, ALONE OR IN PARTNERSHIP, WORLD OR REGIONAL LEADERSHIP POSITIONS IN ITS CORE MARKETS. SAFRAN UNDERTAKES RESEARCH AND DEVELOPMENT PROGRAMS TO MAINTAIN THE ENVIRONMENTAL PRIORITIES OF ITS R&T AND INNOVATION ROADMAP.



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Safran has been operating in Mexico for more than 30 years. With around 8,000 employees at 22 production, maintenance and engineering sites, located in Querétaro, Chihuahua and Baja California, Safran is Mexico's largest employer in the aeronautical industry.

**Around  
8,000  
employees**

**22  
locations**





## AIRCRAFT PROPULSION

In Mexico, Safran has two production plants specialized in aircraft propulsion, both located in Querétaro. One is dedicated to the critical parts of the CFM56® engine (developed, produced and marketed by CFM International, a joint venture between Safran Aircraft Engines and GE) and SaM146 engine (developed, produced and marketed by PowerJet, a joint venture between Safran Aircraft Engines and UEC Saturn). The other facility is a joint plant between Safran and Albany, which produces 3D woven parts for the LEAP® engine (developed, produced and marketed by CFM International). These materials make a significant contribution to the 15% reduction in fuel consumption and CO<sub>2</sub> emissions of the LEAP engine compared to previous generation engines. The plant also houses aircraft engine servicing and repair activities.

## AIRCRAFT EQUIPMENT

Unveiled in 2010 in Querétaro, the Safran Landing Systems site produces landing gear components for the Airbus A320 and Boeing 787 Dreamliner programs. The site's main activities are machining, non-destructive testing, heat treatments and painting. Safran Landing Systems has a second site in Querétaro, which specializes in the maintenance, repair and overhaul of landing gears.

In addition, Safran has the world's largest center for manufacturing aircraft electrical wiring, in Chihuahua. Inaugurated in 1990, this is the first aviation plant opened by the Group in Mexico. It now has three facilities and one wiring systems design and engineering center, which design and produce 95% of the electrical wiring in the Boeing 787 Dreamliner.

In Mexicali (Baja California), the Safran Electronics & Defense site produces electromechanical assemblies for aircraft controls (G-650, G450 and 550, C-130, ARJ21). Safran also has a service center in the city dedicated to repairing these parts for various aircraft manufacturers and airlines, including Boeing, Gulfstream, Hawker, Lockheed Martin, Lufthansa, Air France, American Airlines, etc. At its site in Chihuahua, Safran Aerosystems specializes in manufacturing safety systems, evacuation slides and cockpit lighting systems.

## AIRCRAFT INTERIORS

Since 2006, Safran Seats has produced business class and economy class seats for commercial aircraft (Boeing, Airbus, Embraer, Bombardier) in Chihuahua. In Tijuana, Safran Cabin supplies all of the equipment needed for a fully integrated aircraft cabin: upper compartments, partitions, lockers, sinks, galleys and inserts. Our equipment is fitted in the Airbus A320, A330, A350 and Bombardier Q400.

Located in Chihuahua, EZ Aero is responsible for producing the interior cabin of the Boeing E-Jets E1 and E2 (regional aircraft, formerly Embraer). This includes overhead bins, galleys, toilets, floor panels and side walls. The Chihuahua site also houses the Group's in-flight entertainment and water management system activities.

## A STRONG COMMITMENT TO LOCAL COMMUNITIES

Safran is a preferred partner of educational establishments in Mexico, for example through the Mexprotec program, which enables young Mexicans to specialize in a particular area, obtain a license and take occupational traineeships at a Group plant in France.

Safran donated a CFM56-3 engine and two landing gears to the French-Mexican aerospace campus at the National Aerospace University of Querétaro (UNAQ) to train its students.

Throughout the country, the Group accommodates trainees from various Mexican universities, such as Apodaca University in Nuevo Leon, to contribute to their training and employment.



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