

SAFRAN IN 2016

AS OF 12/31/2016

STRATEGIC MILESTONES

FINALISATION OF AIRBUS SAFRAN LAUNCHERS
ONGOING SALE OF SECURITY ACTIVITIES
PLANNED ACQUISITION OF ZODIAC AEROSPACE

KEY ADJUSTED FIGURES FOR FULL-YEAR 2016

REVENUE*

€15.8 BN
↗ 3.9%**

RECURRING OPERATING MARGIN*

15.2%
↗ 50 pts

NET INCOME

€1.8 BN
↗ 21.7%

*CONTINUING OPERATIONS . PROPULSION, AIRCRAFT EQUIPMENT, DEFENCE, HOLDING & OTHERS **GROWTH ON AN ORGANIC BASIS



66,500
EMPLOYEES

7,000
HIRED IN 2016
OF WHICH

2,000
IN FRANCE

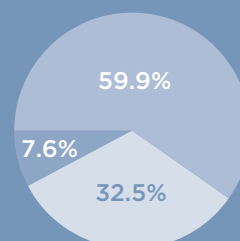
R&D EXPENDITURE
(IN CONTINUING
OPERATIONS)

€1.7 BN

BACKLOG

€62 BN

REVENUE
BY BUSINESS
SECTOR



■ AEROSPACE PROPULSION
■ AIRCRAFT EQUIPMENT
□ DEFENSE

LEAP:
ORDERS AND
COMMITMENTS
BACKLOG



11,563
ENGINES

AIRCRAFT
EQUIPPED WITH
CARBON BRAKES



CLOSE TO
8,200

PATROLLER
UAVs
ORDERED BY
THE FRENCH ARMY



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