Requirements Compliance Matrix

1. Introduction

This file is made up of 4 sheets:

- 1 sheet for the user's guide (French and English).
- 2 sheets for the RCM matrix (see the next paragraph).
- 1 sheet for the RCM configuration.

The 2 sheets associated to the matrix are described below. These sheets are the only ones to be filled up and then printed in order to be signed and officialized (refer to § 2):

- "Synthèse-Summary" sheet

  This sheet enables to initialise the matrix, to give a synthesis of applicable requirements, of Provider compliance, of Safran decision face to Provider compliance, of deliverable and to validate Provider matrix.

- "MCE-RCM" sheet

  This sheet enables the Provider to fill in and to communicate its compliance to Safran requirements and Safran to validate Provider compliance or deviations.

The matrix enables the Provider to justify its compliance to Safran requirements and Safran to control Provider compliance to its requirements.

The matrix is processed in 4 steps:

- Matrix initialization (Safran)
- Compliance justification (Provider)
- Compliance analysis (Safran)
- Compliance and acceptable differences validation (Safran and Provider)

Note: SAFe changes with previous version are traced in columns 'AJ' and 'AK' of sheet 'Correspondance'. Any justification copied from a version of RCM to another one shall be verified again.

2. Matrix process

2.1. Matrix initialization

Safran initiates the sheet "Synthèse-Summary" before sending the RCM to the Provider. The goal of this initialisation is to adapt the number of applicable requirements according to criteria defined in the GRP-0087.

1. Safran selects the business area, the activity type, the applicable standard or regulation, and the Safran purchasing segment.

Activities sector	To be selected for all purchase.
Activities type	To be selected for all purchase. Activity type 'E-Non production' must be selected for every "Non Production" purchases according to Safran segmentation.
Safran Purchasing Segments	Select the Safran Purchasing Segment(s) in the list. This selection is **mandatory if the Activity Type is "Non Production".**
Applicable Standards and Regulations	Applicable standard(s) and/or regulation(s) has/have to be defined for the selected Activity area and type (Refer to table 3 of GRP-0087). A list is available in the cell, but any other norm/regulation can be added manually in the cell.

Warning: For Providers / subcontractors of special processes imposed by contract by an instructing party, the requirements for qualifying and monitoring special processes are not applicable. For each requirement, in the sheet "MCE-RCM", put the value "NA" in the column "Compliance".

2. Safran selects the applicable language in the top of "MCE-RCM" sheet.

3. Safran sends the matrix to the Provider.

2.2. Compliance justification

1. The Provider completes information on its company.

In the sheet "Synthèse-Summary", the Provider shall complete the following information: Document Reference, Provider Name and Production/Realization location(s), Writer Name, Writer Function, Last Update Date and Current certification of the location(s).

2. The Provider justifies its compliance to Safran requirements.

In the sheet "MCE-RCM", the Provider shall complete the columns "Compliance" and "Justification" for each applicable requirement (each line where the column "Applicability" has the value "A"). The column "Example of compliance proof" gives example of deliverable which may justify compliance to the requirement.

Note: For partially applicable requirements (the value of the column "Applicability" is "PA"), a comment explaining the applicability scope of the requirements is available.

Note: The Provider can modify the display language for requirements, deliverables and compliance proof examples in the top of "MCE-RCM" sheet. Two languages are available : French and English.

Trick: Use the filter of the column "Applicability" and uncheck "NA" to display only the applicable requirements.

3. The Provider verifies the summary of its compliance.

In the sheet "Synthèse-Summary", the Provider shall check that it has analysed its compliance to all applicable requirements before sending the form to Safran (number of requirements without answers in the table "Compliance to Safran requirements" equal to 0).

4. The Provider sends the form to Safran.

2.3. Compliance analysis

1. Safran analyses the Provider answers and evaluate the deviation risks.

In the sheet "Synthèse-Summary", Safran verifies the Provider compliance and that no requirement has been forgotten (number of requirements without answers in the table "Compliance to Safran requirements" equal to 0).

2. Safran completes its decision for each requirement.

In the sheet "MCE-RCM", Safran notes its decision in the column "Safran decision" according to the following values:

OK	Provider compliance justification is approved.
OK with Action Plan	Provider compliance justification is approved with an action plan.
NOK	Provider compliance justification is not approved.

In the sheet "Synthèse-Summary", Safran verifies that all applicable requirements have been reviewed (Number of requirements without Safran decision in the "Safran Decision" table).

3. Safran informs the Provider of its decision.

Safran and the Provider share compliance and deviations and update the form.

2.4. Compliance validation

Matrix validation is performed in the sheet "Synthèse-Summary".

The goal of this validation is to be sure that Safran and the Provider share the same level of information for Provider compliance and deviations.

1. Safran prints the whole form.

File -> Print, then check "Whole folder" (or EN folders only) and click "OK".

"NA" requirements in the "MCE-RCM" sheet shall be masked to reduce the number of pages.

2. Safran and the Provider signs with their initials all the printed pages.

3. Safran and the Provider signs the sheet "Summary" in the table "Validation".

3. Records of revision

Versions	GRP-0087		GRF-0033		GRM-0123		Date
	Issue	Revision	Issue	Revision	Issue	Revision	(dd/mm/yyyy)
SAFe V1	4	1	0	1	/	/	6/26/2013
				2			Non Diffus.
				3			10/14/2013
				4			1/14/2014
SAFe V2	5	0	1	0	1	0	9/24/2015
				1		1	11/6/2015
				2		2	11/21/2016
	5	1		3		3	12/14/2016
				4		4	3/17/2017
SAFe 2017	6	0	2	0	2	0	10/17/2017
	6	1		1		1	12/19/2018
SAFe 2019	7	-	3	-	3	-	4/10/2019
SAFe 2020	8	-	4	-	4	-	11/26/2020
	9	-	4	-	4	-	6/29/2021
	10	-	5	-	5	-	3/16/2022
SAFe 2024	11	-	6	-	6	-	7/10/2024

Requirements Compliance Matrix (RCM)

GRF-0033 Edition 6

WARNING: Configure the Matrix by filling in the Safran section below in order to remove this message.

Reference of the RCM:	

Configuration requested by Safran

To be filled in (by writing a 'X' in the cells to activate)

	Activity sector
	SE1 - Aerospace (including Aerospace Defense)
	SE2 - Non-Aerospace Defense & Automotive/Railway
	SE3 - Other sectors

	SE1 - Aerospace (including Aerospace Defense)
	A - Build-to-Print
	B - Build-to-Spec
	C - Dealer, Distributor
	D - Aeronautical Maintenance Service Provider
	E - Non-Production Service Provider
	F - Inter-operation Service Provider
	G - Catalog, Standard, Standardized (COTS) Part Manufacturer

Select the Activity sector(s) and type(s) in which the products/services delivered by the Provider will be used.

Standards and Regulations

To be filled in	To be filled in by the Provider
Applicable Standards and Regulations	**Certifications and Agreements of the Provider**
Select above the applicable standard for the selected Activity sector and type (See table 3 from GRP-0087).	Select above the current certification(s) and agreement(s) of the Provider in regard with the applicable standard(s)/regulation(s).

Provider Information

To be filled in by the Provider

Company		**Author**	
Site		**Function**	

Company/Site: Enter the Provider's company name and site object of the compliance analysis to Safran requirements.
Author/Function: Enter the name and function of the Provider's responsible for analysing compliance to Safran requirements.

Safran applicable requirements summary

Safran requirements Applicability		
Applicable	0	0,0%
Partially Applicable	0	0,0%
Not Applicable	134	100,0%

The first column indicates the number of requirements. The second column indicates the percentage of requirements compared to all the requirements.

Compliance to Safran Requirements		
Compliant	0	0,0%
Partially Compliant	0	0,0%
Not Compliant	0	0,0%
Not Applicable	0	0,0%
No Answer	0	0,0%

The first column indicates the number of requirements. The second column indicates the percentage of requirements compared to all the applicable requirements.

Safran Decision		
Safran Decision = 'OK'	0	0,0%
Safran Decision = 'OK with action plan'	0	0,0%
Safran Decision = 'NOK'	0	0,0%
No Safran Decision	0	0,0%

The first column indicates the number of requirements. The second column indicates the percentage of requirements compared to all the applicable requirements.

Validation

	Engagement	Accepted by	Function (and Company for Safran)	Date and Signature
External Provider	*I hereby declare that I have read and understood the SAFe requirements (GRP-0087) and that the information provided in this RCM (GRF-0033) is conform.* *At a minimum, the signature of a representative of the Provider is expected.*			
Safran	*I hereby declare that the requirements identified 'Partially Compliant' in this RCM are acceptable for Safran, based on the Safran decision and its associated comments.* *Signatures of a Buyer and a Quality Representative are mandatory.*			

This validation by Safran of this RCM does not relieve the Provider responsibility for the conformity of the products or services delivered with respect to technical, quality or regulation requirements and/or any other purchasing or contractual clauses.

Type (Ti = Title / E=Requirement)	Requirements ID + Evolutions *Nouvelles* *Renforcées* *Mineures*	Requirements description	Proof of Compliance examples	Associated AMC in GRM-0123	Applicability *(A= Applicable ; NA = Not Applicable)*	Compliance *(C = Compliant ; PC = Partially Compliant ; NC = Not Compliant ; NA = Not Applicable)* Justification *(Justify compliance and deviations)*	Safran Decision	Safran Comments
T1	**4**	**Context of the organization**						
T2	**4.1**	**Understanding the organization and its context**						
E	4.1a	When requested by Safran, the Provider shall respect the requirements of AS13100.	Compliance Matrix according to RM13009	-	NA			
T2	**4.2**	**Understanding the needs and expectations of interested parties**						
T2	**4.3**	**Determining the scope of the quality management system**						
T2	**4.4**	**Quality management system and its processes**						
E	4.4a	The Provider's Quality Management System shall be certified by an internationally recognized certification organization and/or approved by a National Airworthiness Authority (NAA) for the applicable standards. If not certified at the required level, the Provider shall demonstrate compliance with the requirements of the applicable standard (refer to table 4.1).	Certificate(s) [or Repair approvals issued by civil or military aviation Authorities or Inclusion of Provider in the Safran Quality System as customer for 'D' Activity Type]	-	NA			
E	4.4b	At Safran's request, in particular during an evolution of the GRP-0087 procedure, the Provider shall complete and sign the Compliance Matrix RCM GRF-0033. Compliance with the applicable requirements shall be justified by recording the documented references (e.g. procedures, manuals, lists, etc.) in the compliance matrix.	RCM signed	-	NA			
E	4.4c	In the event of a discrepancy not accepted by Safran with respect to the requirements of this document, the Provider shall submit a compliance action plan to Safran.	Action Plan for compliance / MRO Quality Plan	-	NA			
E	4.4d	At Safran's request, the Provider shall prepare a System Quality Assurance Plan (SQAP), per form GRF-0018. Note: This validation by Safran of this SQAP does not relieve the Provider responsibility for the conformity of the products or services delivered with respect to technical, quality or regulation requirements and/or any other purchasing or contractual clauses.	RCM and/or SQAP (System Quality Assurance Plan) filled by Supplier and signed by Safran	-	NA			
E	4.4e	The Provider shall demonstrate that coordination is effective between all services, in particular between design, industrialization, production and inspection services.	Processes and interfaces / Organization flow	-	NA			
T1	**5**	**Leadership**						
T2	**5.1**	**Leadership and commitment**						
T3	**5.1.1**	**General**						
E	5.1.1a	The Provider shall deploy, manage and communicate within its organization the Aviation Safety requirements requested by Safran companies as part of the implementation of their Safety Management System (SMS). The depth of these requirements varies depending on the criticality of the activities contracted for the benefit of Safran. The requirements expected by Safran are proposed with an implementation sequence based on a commitment from senior management of the Provider attesting to the consideration of the five other requirements related to Aviation Safety mentioned below: - Establish a fair and equitable culture to create a climate of trust in which employees are encouraged to report any event that could have a potential impact on Aviation Safety; - Raise awareness or train staff on Aviation Safety issues, including Organizational and Human Factors; - Identify and proactively manage Aviation Safety risks (including weak signals), review them internally on a regular basis, and report them to the Safran companies concerned (no later than 24 hours for any risk that could impact Flight Safety): * Risk assessed as unacceptable for Aviation Safety, or * Doubt about the security impact. - Implement means specific to the Provider to enable its staff to report any event that could have an impact on Aviation Safety, analyze and process these events at the Provider level or with the help of the Safran companies concerned if necessary; - Define objectives related to Aviation Safety (of an organizational nature and/or linked to products).	Manual / Policy / Aviation Safety Objectives	AMC	NA			

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E	5.1.1b	The Provider shall demonstrate that they can implement a Sustainable Development approach. In particular they shall: - Define an industrial risk prevention system based on environmental protection and social protection norms (for example: ISO 14001 and OHSAS 18001, ISO 45001, ISO 26000, etc.), -- Prevent risks related to Corporate Social Responsibility (CSR): Legal, operational, environmental, economic, social, corporate responsibility and reputation, etc. To formalize its commitment on these items, the Provider shall sign the Safran's Responsible Purchasing Guidelines (document available onto 'https://www.safran-group.com' Website under the reference GRF-0164) and through participation in the CSR Assessment Program set up by Safran with a leading provider of business sustainability rating. At Safran's request, the Provider shall sent all the elements proving that the requirements of the Responsible Purchasing Guidelines (GRF-0164) have been taken into account).	Responsible Puchasing Guidelines signed	-	NA				
E	5.1.1c	Provider shall notify Safran within 48 hours, in case of events related to CSR and impacting a contract with Safran on an external provider's or a sub-contractor's site, like: Serious accident (death, permanent disability, etc.), environmental accident with an environmental impact, or in the event of injunctions or warnings from the administration on matters of personal safety and the environment.	Corrective and preventive actions management procedure or SQAP filled with list of measures taken	-	NA				
E	5.1.1d	The Provider shall initiate the invoices dematerialization to eliminate paper invoices and implement all necessary means to use a structured format such as "Electronic Data Interexchange" (EDI).	Formal engagement filed into RCM	-	NA				
T3	**5.1.2**	**Customer focus**							
E	5.1.2a	The Provider shall make arrangements that enable people listed below to conduct surveillance and investigations with full access to all facilities involved in the realization of supplies for Safran, and access to all relevant records, until the end of their retention period. List of authorized people: - Safran Representatives; - Regulatory Authorities or Representatives appointed by Regulatory Authorities; - Third parties mandated by Safran; - Contracting parties accompanying Safran representatives. This requirement includes access to the Provider's facilities to carry out or participate in visits, assessments (maturity, etc.), investigations, audits (product/process or thematic) or inspections (source inspection, etc.). The above requirements shall be passed on to the Provider's suppliers. Note: In case of an event carried out by Safran, the Provider shall organize this event and ensure that the persons and means necessary for carrying out this event are available.	Formal engagement filed into RCM	-	NA				
E	5.1.2b	The Provider shall respond, within the time limit requested, at any Safran's request for a meeting or for additional information or clarification.	Formal engagement filed into RCM	-	NA				
T2	**5.2**	**Policy**							
T3	**5.2.1**	**Establishing the quality policy**							
T3	**5.2.2**	**Communicating the quality policy**							
T2	**5.3**	**Organizational roles, responsibilities, and authorities**							
E	5.3a	The Provider shall describe in their quality procedures the responsibilities assigned and powers delegated to all parts of the organization, including partners and subcontractors.	MOE, RSM or equivalent	-	NA				
T1	**6**	**Planning**							
T2	**6.1**	**Actions to address risks and opportunities**							
E	6.1a	The Provider shall take action to: - Prevent HSE accidents, - Manage their HSE risks (fires, explosions, chemical risks, spills, pollution, etc.), - Minimize their environmental impacts (reduction of greenhouse gas emissions, water consumption or waste, etc.).	List of measures taken (implemented) or SQAP	-	NA				
T2	**6.2**	**Quality objectives and planning to achieve them**							
T2	**6.3**	**Planning of changes**							
T1	**7**	**Support**							

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T2	**7.1**	**Resources**							
T3	**7.1.1**	**General**							
T3	**7.1.2**	**People**							
E	7.1.2a	The Provider shall preserve working and employment conditions by minimizing the use of short term employment contracts to adapt to fluctuations in load / capacity balance in the short term, mid-term and long term.	% of interim or fixed duration contracts	-	NA				
T3	**7.1.3**	**Infrastructure**							
E	7.1.3a	The Provider shall secure its infrastructure to avoid any fraudulent use of products and services intended for Safran.	List of measures taken (implemented) or SQAP	-	NA				
E	7.1.3b	The Provider shall have a regulatory watch process set up to regularly monitor the health, safety and environmental regulations that apply to the Provider. This process shall include a compliance assessment and action plans in the event of a nonconformity.	Valid operating authorization	-	NA				
E	7.1.3c	All of the services provided for Safran, as well as all IT resources used for the design and production of products or sub-assemblies delivered to Safran, shall be protected from cyber risks. In order to achieve this, the Provider shall apply a cybersecurity policy acknowledged by a Bronze level AirCyber “extended production” certification (or another equivalent external certification), to download from address ‘SafranCyberFournisseurs@safrangroup.com’. Note: For type ‘E’, the need for certification should be discussed according to the contract.	Procedure or explanation note	AMC	NA				
T3	**7.1.4**	**Environment for the operation of processes**							
E	7.1.4a	The Provider shall provide and maintain the level of training mandated by Human Factors approaches. The Provider shall provide an appropriate program of training and awareness of Human Factors, so every role is aware of the impact of what affects human performance & personal limitations in their day to day activities. Note: Provider shall demonstrate the operational nature of the approach (refer to § 10.2.1 of AS/EN/JISQ 9100 standard).	Training plan	AMC	NA				
T3	**7.1.5**	**Monitoring and measuring resources**							
E	7.1.5a	The Provider shall ensure that all inspection equipment is calibrated by a nationally or internationally accredited laboratory (examples: COFRAC, UKAS, NIST, ISO 17025 certified laboratory, etc.). In particular, the means of measurement used to certify the product conformity shall be calibrated by an ISO 17025 accredited laboratory. Other means of measurement used in production may be checked in-house provided that verification procedures have been put in place and a work standard connected to national and international standards is used.	Surveillance and measure equipments management process	AMC	NA				
T4	**7.1.5.1**	**General**							
T4	**7.1.5.2**	**Measurement Traceability**							
T3	**7.1.6**	**Organizational knowledge**							
T2	**7.2**	**Skills**							
E	7.2a	All activities shall be carried out by competent staff (including temporary staff and service providers) who are trained in the relevant tools, methodologies and procedures.	Procedure for the Qualification and Authorization of personnel	-	NA				
E	7.2b	The Provider shall implement a management system for those drafting, checking and approving the design documents: - Skills and training criteria ; - Conditions under which authorization is granted, maintained, suspended or revoked; - List of authorized people, by design document type. The training and qualification file of each authorized person shall be made available for Safran to consult upon request.	Mastering project documentation procedure / SQAP / Authorized staff list	-	NA				
T2	**7.3**	**Awareness**							
E	7.3a	The Provider shall raise awareness about fraud and falsifications among their personnel and establish a prevention plan. Note: See the “Fraud and Adulteration” communication kit available from the	Awareness-Raising program/plan and Prevention plan	AMC	NA				

Type (Ti = Title / E=Requirement)	Requirements ID + Evolutions *Nouvelles* *Renforcées* *Mineures*	Requirements description	Proof of Compliance examples	Associated AMC in GRM-0123	Applicability (A= Applicable ; NA = Not Applicable)	Compliance (C = Compliant ; PC = Partially Compliant ; NC = Not Compliant ; NA = Not Applicable)	Justification (Justify compliance and deviations)	Safran Decision	Safran Comments
E	7.3b	The Provider shall inform their personnel of the possibility of informing Safran directly via one of the three generic Safran addresses provided for this purpose: - safran@alertethic.com for reporting unethical behavior or fraud; - aviationsafety@safrangroup.com for reporting events that may have an impact on flight safety; - alert.vulnerability.saf@safrangroup.com for reporting computer vulnerabilities.	Procedure or factual evidence	-	NA				
T2	**7.4**	**Communication**							
E	7.4a	In case of damage impacting recordings under their responsibility, or termination of activity, the Provider shall inform Safran immediately, and confirm in writing.	Records management procedure, or SQAP filled with list of measures taken	-	NA				
E	7.4b	The Provider shall inform Safran without undue delay of any change which could impact Safran, including but not limited to: - Change at management level (including the quality manager); - Departure of a Delegate ; - Merger/acquisition, change of shareholder; - Change to certification or accreditation; - Change of Information System: ERP (Enterprise Resource Planning), PLM (Product Life cycle Management), MES (Manufacturing Execution System), controls, etc.; - Violation of IT security systems (Cyber Security); - Etc.	List of measures taken (implemented), or SQAP	AMC	NA				
E	7.4c	In the event that an RCM (GRF-0033) has been validated with him, the Provider shall inform Safran in writing at least once a year, and before planned regulatory or Safran audit (if applicable), of all the changes in principle of the documents referenced in this matrix.	-	AMC	NA				
T2	**7.5**	**Documented information**							
T3	**7.5.1**	**General**							
T3	**7.5.2**	**Creating and updating**							
E	7.5.2a	The design technical documents shall be signed by one of the people who drafted it, one or more of those who checked it (other than the person who drafted it) and an authorized approver. In addition and at Safran's request, a 'proof-reader certificate' shall be provided.	Mastering project documentation procedure / SQAP / Authorized staff list	AMC	NA				
T3	**7.5.3**	**Control of documented information**							
E	7.5.3a	The Provider shall keep records listed in tables 7.1 to 7.3 for at least the periods indicated for each record in table 7.1. Note 1: Records on magnetic, optical and electronic systems shall remain usable, even in cases of changes in the recording technologies or software. Note 2: The parts, materials samples or micrographic samples as defined in tables 7.1 to 7.3 shall be protected from all damage with appropriate packaging. Note 3: A special period that can be considered and substantiated through SQAP as appropriate (criticality of parts or manufacturing processes).	Records management procedure, or SQAP filled with list of measures taken	-	NA				
E	7.5.3b	The Provider shall enable Safran to easily recover or be recovered, under a readable format and by a third party mandated by Safran, all records for which they are custodian (including records kept by sub-contractors).	Records management procedure, or SQAP filled with list of measures taken	AMC	NA				
E	7.5.3c	The Provider shall comply with all applicable export control requirements. Examples: International Traffic in Arms Regulations (ITAR), Export Administration Regulations (EAR), Council Regulation (dual-use goods), etc.	List of measures taken, or SQAP	-	NA				
E	7.5.3d	The Provider shall implement a system managing its records which shall ensure that: - Records have a specific and unique reference which cannot be changed, - Each record or sample is identified making it possible to link it to the product and service in question, - Traceability of records is taken into account during their creation, - Records are reviewed and approved by authorized persons before being circulated, - Applicable records include the identification of the persons who approved the applicability of the records, - Only approved records can circulate. Note: Destruction of recordings shall be traced and secured.	List of measures taken, or SQAP	-	NA				
E	7.5.3e	The Provider shall take into account the readability of records in the monitoring plan for its information systems.	List of measures taken, or SQAP	-	NA				

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E	7.5.3f	At the end of the commercial activity, the Provider shall transmit to Safran, under a readable format, the documents identified in table 7.1.	List of measures taken, or SQAP	-	NA				
T1	**8**	**Operation**							
T2	**8.1**	**Operational planning and control**							
E	8.1a	As soon as the contract is reviewed, the Provider shall carry out an analysis of its load / capacity across its extended supply chain. This analysis shall be reviewed annually and during any sudden and / or significant change in demand. The Provider must then assess the impact and alert Safran. Note 1: This analysis may be the subject of a periodic dashboard sent by the Provider to Safran. Note 2: The impact analysis may be conducted on the basis of the rules of flexibility set out in the statement of requirements (these rules are based on firm, flexible and provisional timeframes).	Load/Capacity simulation, or manufacturing capacity master planning	-	NA				
E	8.1b	The Provider shall appoint a Single Point Of Contact with authority over all project dimensions: design, industrialization, quality, performance management, Supply Chain management, risk analysis, etc.	Project or MRO Business manager designated and mission description	-	NA				
E	8.1c	The Provider shall inform Safran in case of major change of its infrastructure or its industrial model (including activity transfer, etc.), carried out risk analysis relating to this change and submit the conclusions of this analysis to Safran prior to the implementation of these changes.	List of measures taken, or SQAP	-	NA				
E	8.1d	In case of transfer of activity/work (TOW) (from one of the Provider's sites to another, from the Provider to a subcontractor, from one of the Provider's subcontractors to another subcontractor), the Provider shall apply a transfer project at least compliant to the IAQG's SCMH Topic 7.1 'Work Transfer Management' (WTM), from which the transfer plan shall be defined and implemented. This plan, which shall be communicated to Safran upon request, shall address at least the following points: - Analysis of the risks related to the transfer and Schedule, - Identification of key skills, - Validation activities (including LAI and PPAP/FAI), - Delivery continuity and safety stock. Note: To carry out the "Last Article Inspection" (LAI) review, the Provider shall use the "First Article Inspection" (FAI) review from AS/EN/JISQ 9102.	List of measures taken to start a last article review, or SQAP	-	NA				
E	8.1e	The Provider shall implement project steering and planning, as defined in EN/AS/JISQ 9145 standard (organization, management tools, project reviews, key points with Customer and/or Authorities, critical resources management), for the Safran "T" supplier milestones explained in diagram 8.1 and table 8.2.	Formal engagement filed into RCM	AMC	NA				
E	8.1f	The Provider shall implement project steering and planning, following Safran suppliers "T" milestones expectations detailed in diagram 8.1, table 8.3 for type 'C', 'F', 'G' and table 8.4 for type 'E'.	Formal engagement filed into RCM	-	NA				
E	8.1g	The Provider shall have Safran validation for each "T" milestone in accordance with the planning accorded in the contract, after: - Sharing the deliverables and the results of associated maturity evaluations when applicable; - Ensuring that there is no identified major risk not covered by mitigation plan, nor any major action open. Note: Refer to the following forms proposed by Safran: GRF-0296, GRF-097 and GRF-0298.	Formal engagement filed into RCM	AMC	NA				
E	8.1h	At Safran's request, the Provider shall propose before milestone "T3" an "Applicability Risk Assessment" leaded by a multidisciplinary team identifying the systems and/or assemblies and/or part for which monitoring of deliverables is necessary following EN/AS/JISQ 9145, and have it validated by Safran.	Formal engagement filed into RCM	-	NA				
E	8.1i	For each part, the Provider shall propose and have it validated by Safran before milestone "T3" a preliminary risk analysis (called "Decision Tree") aiming to : - identify project risks upstream with a multidisciplinary team; - define the project risk level (high, medium, low), considering the criticality of the design and/or industrialization and/or the producer; - identify the deliverables that are to be monitored when applicable, following EN/AS/JISQ 9145.	Formal engagement filed into RCM	AMC	NA				

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E	8.1j	The Provider shall constitute a multidisciplinary team (refer to form GRF-0299) and provide before “T3” milestone the realization planning for the deliverables selected and validated by Safran. This planning shall include, for all deliverables to realize, the relevant steps such as the start and the end of the deliverable, as well as intermediate ones including the maturity assessments of the deliverables concerned.	Formal engagement filed into RCM	-	NA				
E	8.1k	The Provider shall complete and sign for « T3 » milestone the « Statement of Work » document (GRF-0300 or equivalent if accepted by Safran), initiated by Safran. The « Statement of Work » is a formal document that define the entire scope of activities for a Provider and clarifies deliverables and timing. It shall contain at least: - Deliverables and due dates; - Deliverable to monitor (result of risk analysis requested by requirement 8.1i); - Tasks associated to the deliverables and whom they are assigned; - Resources needed for the project, including facilities and equipment; - Specifications and standards applicable; - Project governance process.	Formal engagement filed into RCM	AMC	NA				
E	8.1l	The Provider shall self-assess its maturity on AS/EN/JISQ 9145 scope, based on IAQG SCMH 7.2.14 matrix (equivalent accepted if there is at least the themes of the SCMH matrix), maintain it up to date and communicate it to Safran at Safran's request.	Formal engagement filed into RCM	-	NA				
T3	**8.1.1**	**Operational risk management**							
E	8.1.1a	The Provider shall establish and maintain a Business Continuity Plan (BCP), which shall be tested once a year. At Safran’s request, the Provider shall communicate this plan. Note: BCP creation is described in chapter 7 of GRM-0123.	Business Continuity Plan	-	NA				
E	8.1.1b	The Provider shall communicate, without delay, the risks which may impact Safran, together with the associated risk reduction plans. Note: Risk analysis shall be performed according to the method described in guide GRM-0005 or using an equivalent method.	Risk management process description	-	NA				
E	8.1.1c	To prevent a disruption in the supply chain, the Provider shall define a documented process for managing obsolescence throughout the entire life cycle of the product, from design to withdrawal from service including spares. This process shall include at least: - Detection of obsolescence at the earliest opportunity; - Communication to Safran of planned and reported obsolescence (in particular: components, ingredients, consumables, tools, processes) during design and service life, and the associated action plans (e.g. alternatives, last buy order, etc.).	Obsolescence management process description	AMC	NA				
E	8.1.1d	The Provider shall assess the risks to health and safety at the workstation (including chemical risks) and take the necessary measures to reduce them.	Risk management process description	-	NA				
E	8.1.1e	The Provider shall deploy protective equipment (collective as a priority and personal if necessary) in line with the risks identified.	List of measures taken, or SQAP	-	NA				
T3	**8.1.2**	**Configuration management**							
E	8.1.2a	The Provider shall submit to Safran its configuration management process. Note: Refer to ISO 10007 standard and IAQG SCMH.	Configuration Management Plan, or SQAP	-	NA				
E	8.1.2b	At Safran’s request, the Provider shall provide configuration status of the product.	Formal engagement filed into RCM	-	NA				
T3	**8.1.3**	**Product safety**							
E	8.1.3a	The Provider shall notify Safran within 24 hours of discovery of any event (including among its suppliers) that may affect the operation of the product at any stage in the life of the product.	List of measures taken, or SQAP, or MOE / RSM	-	NA				
T3	**8.1.4**	**Prevention of counterfeit parts**							
E	8.1.4a	The Provider shall plan and implement a process to prevent counterfeit according with the associated AMC in GRM-0123.	List of measures taken, or SQAP, or MOE / RSM	AMC	NA				
T2	**8.2**	**Requirements for products and services**							
T3	**8.2.1**	**Customer communication**							

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E	8.2.1a	If it is certified according to AS/EN/JISQ 91x0 series standard, the Provider shall grant access to Safran' in OASIS database to their certification audit data. Note: The Safran OIN code to be used is '6129615781' (SAFRAN / Martial Valin).	Formal engagement filed into RCM	-	NA				
E	8.2.1b	The Provider shall ensure the accessibility of all required traceability information for articles in compliance with the table below: - Engine files => 6h* if aviation safety is impacted / 1 working day in other cases (**); - Other files or articles => 24h* if aviation safety is impacted / 2 working days in other cases(**). (*): Consecutive hours / (**): Including Safran's traceability test.	List of measures taken, or SQAP	AMC	NA				
E	8.2.1c	With regard to changes in their Quality Management System, the Provider possessing an official maintenance approval shall, for every update or at least once a year, provide Safran with a copy of: - Its certificates of approval (EASA, FAA, CAAC, others); - The lists of corresponding capabilities, including, where applicable, supporting documents such as "operations specifications"); - For US-based FAA organizations: USAOP SPEC A449 FAA (anti-drug/alcohol plan); - Its list of approved subcontractors, at Safran's request.	Document management procedure, or SQAP including list of measures taken	-	NA				
T3	**8.2.2**	**Determining the requirements for products and services**							
E	8.2.2a	The Provider shall comply with Safran requirements (detailed in table 8.5) in terms of the use of chemical substances as described in the BText (Banned Targeted External) list GRM-0091, whether they are used in isolation or contained in mixtures (solution consisting of two or more substances), used for the development, manufacturing of parts, control, assembly and/or disassembly of sub-assemblies or contained in products delivered to Safran group companies. At Safran's request, the Provider shall be able to present the appropriate documentary evidence. Note: The list of dangerous chemical substances BText "Banned Targeted External" is contained in document GRM-0091, available on the Safran group institutional website at the following address: https://www.safran-group.com/group/purchasing/documents-portals.	List of measures taken, or SQAP	AMC	NA				
E	8.2.2b	If there is no possibility of eliminating the use of a T2-classified substance, the Provider shall seek Safran's approval and provide Safran with a report justifying the use of the substance. This report shall include: - The identity of the substance(s); - The name and contact details of the person(s) making the request; - An analysis of the replacement solutions, including the risks they present, along with their technical and economic feasibility. Note: This requirement is to be considered as 'Not Applicable' if the substance is a part of the Safran design.	List of measures taken, or SQAP	AMC	NA				
E	8.2.2c	If the use of a T1- or T2-classified substance is authorized by Safran, for each delivered item, the Provider shall attach a report on the substances used, stating: - The name of the substance and its identifiers (CAS No.); - The location of the substance; - The quantity of the substance present in the final part, along with its percentage by weight; - The rules to be applied for safe usage of the part. Note: This requirement is to be considered as 'Not Applicable' if the substance is a part of the Safran design.	List of measures taken, or SQAP	AMC	NA				
E	8.2.2d	If a T1-classified substance is used in production or maintenance, the Provider shall: - Inform Safran immediately; - Implement a substitution plan, taking into account the ban date of the substance according to REACH regulation. Note: This requirement is to be considered as 'Not Applicable' if the substance is a part of the Safran design.	List of measures taken, or SQAP	-	NA				
E	8.2.2e	At Safran's request, the Provider shall communicate its action plan for reducing greenhouse gas emissions.	Formal engagement filed into RCM	-	NA				

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E	8.2.2f	At Safran's request, the Provider shall communicate the elements (or respond to any questionnaire) allowing Safran to assess the maturity of its decarbonization approach. Providing its CDP (Carbon Disclosure Project) rating can help meet this requirement. Note 1: See website 'https://www.cdp.net/en' for information on CDP. Note 2: Safran expects its providers to reach level A of its evaluation grid presented in AMC_8.2.2f of GRM-0123 as soon as possible.	Formal engagement filed into RCM	AMC	NA				
E	8.2.2g	At Safran's request, the Provider shall communicate the carbon footprint (in CO2 equivalent) of the product(s) delivered to Safran.	Formal engagement filed into RCM	-	NA				
E	8.2.2h	At Safran's request, the Provider shall communicate for products or services delivered to Safran, data needed for life cycle analysis including hypotheses made to obtain these data.	Formal engagement filed into RCM	-	NA				
T3	**8.2.3**	**Review of the requirements for products and services**							
E	8.2.3a	The Provider holding an accreditation (EASA, FAA, etc.) shall inform Safran of any applicable 'Airworthiness Directives' from regulation specified in the contract/order that would have been omitted in the contract/order.	List of measures taken, or SQAP	-	NA				
T3	**8.2.4**	**Changes to requirements for products and services**							
T2	**8.3**	**Design and development of products and services**							
T3	**8.3.1**	**General**							
E	8.3.1a	The Provider shall implement a design and development process that meets the requirements of the AS/EN/JISQ 9145 (Advanced Product Quality Planning). For all "T" milestones that are not validated, the Provider shall propose and put in place an action plan that shall be approved by Safran. Note: see milestones in requirement 8.1f.	Requirements management procedure and/or Engineering system tool	-	NA				
E	8.3.1b	The Provider responsible for the design of its products shall initiate an eco-design approach to their products. Note: The Provider should implement a tool for managing engineering systems (see ISO 14040).	Design and development process description, or SQAP	AMC	NA				
E	8.3.1c	The Provider shall implement the necessary actions to maintain the design environment and ensure the ability to use the design data throughout the product's operational life.	Design and development process description, or SQAP	-	NA				
E	8.3.1d	At Safran's request, specifically for embedded software, planning, design, verification and support activities shall be carried out in accordance with the quality management requirements set out in the AS/EN/JIQS 9115 standard.	Design and development process description, or SQAP	-	NA				
T3	**8.3.2**	**Design and development planning**							
T3	**8.3.3**	**Design and development inputs**							
E	8.3.3a	The Provider shall ensure that the technical documents and data provided by Safran, and their revision issues, correspond to the list of contractual documents defined in the contract and/or the technical specification.	Design and development process description, or SQAP	-	NA				
E	8.3.3b	When designing the product, the Provider shall take into account the constraints related to the prevention, detection and elimination of FOD (Foreign Object Damage).	Design and development process description, or SQAP	-	NA				
T3	**8.3.4**	**Design and development controls**							
E	8.3.4a	Unless Safran agreement, the maturity of the technology solutions selected at the latest by the end of the preliminary design review (PDR milestone) shall be greater than TRL 6 and MRL 6 (Technology / Manufacturing Readiness Level).	Design and development process description, or SQAP	AMC	NA				
E	8.3.4b	The Provider shall have a Safran-approved documented process for managing the qualification tests, if it is responsible for product qualification, in whole or in part.	Qualification process description, or SQAP	-	NA				
E	8.3.4c	Before running the tests, the Provider shall submit to Safran for approval the test program.	Qualification process description, or SQAP	-	NA				
E	8.3.4d	Before running the tests, the Provider shall submit to Safran for approval the list of laboratories carrying out the qualification tests (including the Provider's facilities).	Qualification process description, or SQAP	-	NA				

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E	8.3.4e	Before running the tests, the Provider shall ensure and certify, by means of a certificate of compliance signed by the designated quality representative, that: - The test benches and measuring equipment are suitable for the test to be performed and are properly calibrated; - The test set-up allows the test to be performed under appropriate conditions to ensure the validity of the results; - The test samples (products or test pieces) comply with the approved design and manufacturing data; - The test is carried out in accordance with the applicable procedures; - All accepted deviations from the applicable provisions are recorded with evidence that these deviations will not affect the validity of the test results.	Qualification process description, or SQAP	-	NA				
E	8.3.4f	The Provider shall submit to Safran for review and acceptance the qualification test reports. These reports shall be previously validated by the Provider's authorized representative and include a pass/fail statement.	Qualification process description, or SQAP	-	NA				
E	8.3.4g	The Provider shall communicate to Safran any design problems detected by its teams at any stage in the life of the product, including this occurring on another of its products or programs, that could call into question the Declaration of Definition and Performance (DDP) of the product delivered to Safran, or its development schedule.	Qualification process description, or SQAP	-	NA				
T3	**8.3.5**	**Design and development outputs**							
E	8.3.5a	The Provider shall establish a product risk analysis (product FMECA, etc.).	Design and development process description, precising AMDEC and risks analysis, or SQAP	-	NA				
E	8.3.5b	The Provider shall have a documented procedure accepted by Safran for managing the transfer of Safran-approved design data between the Provider's design organization and the Provider's production organization. This procedure also applies to prototypes. This arrangement, or a similar interim arrangement, shall also cover the management of the interface with the subcontractors' production organizations.	Procedure, or SQAP	-	NA				
E	8.3.5c	For each product, the Provider shall establish a DDP (Declaration of Definition and Performance) certifying that the product meets the requirements and detailing any discrepancies, and send it to Safran. The DDP shall be signed by one of the Provider's authorized representatives. The DDP shall be updated whenever modifications are made to the product or to the deliverables that impact the DDP.	Design and development process description, or SQAP	AMC	NA				
E	8.3.5d	When the contract requires the Provider to supply technical documentation relating to the maintenance and/or in-service repair of their product, the Provider shall have a Safran-approved documented procedure which addresses the following points: - Preparation of maintenance documentation (including format and language); - Verification of technical consistency (in particular consistency with the Safran technical specifications for the product and with the corresponding approved product modifications and repairs); - Review (check for clarity, readability, typos, etc.); - Verification of feasibility in the workshop and the adequacy of the technical documentation. Evidence of these checks shall be conserved; - Consideration of comments and requests for changes made by users of the technical maintenance documentation; - Technical maintenance documentation approval by authorized persons.	Procedure, or SQAP	-	NA				
E	8.3.5e	At the end of the development process, the Provider shall analyze how the project progressed and identify and record the lessons learned for other developments.	Design and development process description, or SQAP	-	NA				
T3	**8.3.6**	**Design and development changes**							

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E	8.3.6a	The Provider shall apply a design change process in accordance with AS/EN/JISQ 9116 standard. All design changes shall be approved by Safran unless an official delegation has been granted to the Provider. The conditions of this delegation shall be covered by a formal agreement between the Provider and Safran. Applications for design changes shall be made using forms provided by Safran or, alternatively, forms approved by Safran. Unless Safran indicates otherwise, once the detailed design stage (CDR) has been completed and accepted, any change to the definition file and the repair and maintenance methods shall be managed by the Provider through a design change request. Note: Upon Safran's request, the Provider should organize periodical Change Control Board (CCB) meetings with the Customer, to examine and agree upon the proposed changes.	Design and development process description, or SQAP	-	NA				
T2	**8.4**	**Control of externally provided processes, products, and services**							
T3	**8.4.1**	**General**							
E	8.4.1a	At Safran's request, the Provider shall make provisions to guarantee the supply of raw materials from a supply pair raw material producer / raw material or raw material distributor / raw material approved by Safran. Any deviation shall be formally approved by Safran, and the approval request shall at least include the following elements: - The Provider's contact details (name, site); - The material's safety data sheet; - The technical data sheet; - The reason for the request (capacity, safety, benefit including the price, etc).	List of measures taken, or SQAP	-	NA				
E	8.4.1b	Before any subcontracting of a design and/or qualification activity, the Provider shall submit the list of suppliers concerned to Safran.	Formal engagement filed into RCM	-	NA				
E	8.4.1c	In the event that the Provider is responsible for product design and production under their contract with Safran, and if the Provider decides to outsource production, a specific agreement shall be established between the Provider and the production subcontractor for the management and transfer of non-approved design data (e.g. for prototypes and test samples) and approved design data.	List of measures taken, or SQAP	-	NA				
T3	**8.4.2**	**Type and extent of control**							
T3	**8.4.3**	**Information for external providers**							
E	8.4.3a	The Provider shall send their subcontractors a documented description of the requirements applicable to the Sector/Type pairings (refer to section 2.3.2) in this document and any other document related to the contract or purchase order.	Supplier's requirement toward subcontractors, or dispositions implemented and described in the SQAP	-	NA				
E	8.4.3b	The Provider shall ensure that parts or assemblies intended for maintenance on Safran equipment: - New: Are produced and delivered with a release certificate issued by a Production Approval Holder (PAH). Parts produced under Part Manufacturer Approval (PMA) without Original Equipment Manufacturer (OEM) agreement are not allowed. - Repared: Are received with their release certificates. Release certificate shall specify maintenance data used. Only Instructions for Continuous Airworthiness (ICA) defined in manuals or documentation approved by Type Certificate Holder (TCH) or Original Equipement Manufacturer (OEM) shall be been used. Repair approved under DOA ('Design Organization Approval') from an organization other than the TCH or OEM or approved by DER ('Design Engineering Representative') have been approved by Safran to use on any Safran product. For parts with a limited service life (LLP – 'Life Limited Parts'), the Provider shall also ensure that they remain segregated from any PMA parts or parts that have not undergone repairs which were not approved (as described above).	List of measures taken, or SQAP, or MOE / RSM	-	NA				
T2	**8.5**	**Production and service provision**							
T3	**8.5.1**	**Control of production and service provision**							
T4	**8.5.1.1**	**Control of Equipment, Tools, and Software programs**							
T4	**8.5.1.2**	**Validation and Control of Special Processes**							

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E	8.5.1.2a	Providers operating Special Processes (SP) for Safran shall be Nadcap accredited for the SP listed in the GRM-0135. Types 'A' and 'F' providers shall declare Safran as customer on the site eAuditNet. _ Note: For laboratories, an accreditation delivered by an organization belonging to EA / ILAC / IAF mutual recognition agreements can be accepted as an alternative to Nadcap accreditation.	NADCAP Accreditations	-	NA				
E	8.5.1.2b	The providers that implement special processes shall, for all their own special processes (including laboratory tests) and those of their sub-contractors, obtain the qualification of the SP formalized by a certificate of qualification issued by the company holder of product definition (refer to chapter 5 of GRM-0123). The certificate may be delivered by each Safran group companies, holders of the articles definition. The table 8.6 indicates the applicability of the requirement to qualify the special processes according to the type of SP service. By default, the qualification of a production resource is mandatory when it occurs on a semi-finished or finished product. Note1: The validity of qualification granted by Safran is specified in the chapter 5 of GRM-0123. Note2: The Provider shall include the qualification of special processes in their schedule for implementing the chosen industrial plan. Note3: For laboratory tests, qualification certificates are valid for all Safran group companies.	Special process qualification and surveillance procedure, or SQAP	AMC	NA				
E	8.5.1.2c	The Provider shall identify, qualify and monitor their special processes, including laboratory tests and those of their sub-contractors in accordance with their procedures and the technical references used in the definition or the purchase order.	Special process qualification and surveillance procedure, or SQAP	-	NA				
T4	**8.5.1.3**	**Production Process Verification**							
E	8.5.1.3a	The Provider shall implement a Production Parts Approval Process (PPAP) which makes it possible to: - Demonstrate the production potential of Safran products at the rate of demand; - Formalize the entry into the serial production phase; - Record compliance with the requirements of standard AS/EN/JISQ 9145 and those specific to Safran. PPAP form (GRF-0041) is mandatory for Type 'A' Provider. Acceptance of deviations must be formalized through the: - System Quality Assurance Plan (GRF-0018), for Type 'A' providers; - Project plan for Type 'B' providers. _	Industrial validation process described and formalized, or SQAP	AMC	NA				
E	8.5.1.3b	For any change in one of the parameters or criteria of an existing PPAP, the Provider shall first carry out a risk assessment (per GRF-0160 for Type 'A'), with its action plan, which will be submitted to Safran.	Industrial validation process described and formalized, or SQAP	-	NA				
E	8.5.1.3c	The Provider shall implement analysis methods for its measurement systems (Measurement System Analysis – MSA).	Industrial validation process described and formalized, or SQAP	-	NA				
E	8.5.1.3d	The Provider shall submit a new PPAP/FAI to Safran for any interruption in production lasting more than 24 months. Note: This lapse is from the completion of the last production operation to the actual restart of production.	Industrial validation process described and formalized, or SQAP	-	NA				
E	8.5.1.3e	The Provider shall perform first article inspection in accordance with AS/EN/JISQ 9102 and shall obtain approval of industrialization milestone 'FAIR' (I3/T7) by Safran prior to delivering the first parts. Note: In case of release of a part whose milestone 'FAIR' (I3/T7) has not been completed, the Provider shall: - Identify unfulfilled requirements; - Describe the alternative actions implemented to ensure the acceptability of the released parts; - Propose an action plan to meet requirements in the future; - Obtain formal authorization from Safran before releasing the parts.	Industrial validation process described and formalized, or SQAP	-	NA				
E	8.5.1.3f	The Provider shall submit a new industrial substantiation to Safran for any interruption in repair lasting more than 24 months. Note: The start of the 24 months period corresponds to the date of the last operation of the work order on the last product.	Industrial validation process described and formalized, or SQAP	-	NA				

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E	8.5.1.3g	The Provider shall inform Safran within 15 days in the event of increase of scrap rate during the manufacturing of critical parts or process impacting product key characteristics (e.g.: metallurgical or composite quality).	Corrective and preventive actions management procedure, or list of measures taken in the SQAP	-	NA				
T3	**8.5.2**	**Identification and traceability**							
E	8.5.2a	The Provider shall set up adequate traceability methods for the products or services provided. In particular, for the numbers provided by Safran, the Provider shall manage individual numbers or batch numbers of products. Note 1: Traceability shall be ascending and descending to meet regulatory deadlines depending on the criticality of the event, favoring digital recordings. Note 2: For products identified by batch numbers, and having undergone heat treatment, traceability of the heat treatment batch shall be ensured.	Identification and traceability process, or SQAP	-	NA				
E	8.5.2b	The raw material Provider shall guarantee the traceability of the heat treatment batch.	Identification and traceability process, or SQAP	-	NA				
E	8.5.2c	In the absence of identification and marking requirements specified by Safran, the requirements issued from ATA S1000D or ATA Spec 2000/2200 standards shall apply.	Identification and traceability process, or SQAP	-	NA				
E	8.5.2d	The Provider shall ensure the traceability of repaired parts (Part number, Serial number) and of the operations carried out (operator identification, date and signature/stamp or any other valid mean). This traceability shall be ensured at all stages and at all times.	Identification and traceability process, or SQAP	-	NA				
E	8.5.2e	The Provider shall ensure, in their premises, a physical separation between parts provided by Safran for repair (Type 'D') and new production parts.	Internal physical flow description	-	NA				
T3	**8.5.3**	**Property belonging to customers or external providers**							
E	8.5.3a	The means and equipment made available to the Provider for executing the contract shall be returned in accordance with the conditions defined by Safran in the contract.	Management process of means and equipment property belonging to customers or external providers	-	NA				
E	8.5.3b	Non-compliant items provided by Safran (parts, means, equipment, etc.) returned to Safran for processing shall bear the visible note, in red characters, on the delivery slip: "RETURNED NON-COMPLIANT PART". When shipping, these non-compliant items shall not be mixed with compliant products.	Management process of means and equipment property belonging to customers or external providers	-	NA				
T3	**8.5.4**	**Preservation**							
E	8.5.4a	The Provider shall conduct a risk analysis for the presence of foreign objects (FOD) and to communique it to Safran on request. In the event of an identified FOD risk by the Provider or Safran, the Provider shall set up a FOD prevention program in accordance with AS/EN/SJAC 9146.	Risk management process, or SQAP	-	NA				
T3	**8.5.5**	**Post-delivery activities**							
E	8.5.5a	Any external provider who is not PART 145 accredited shall systematically establish a Maintenance Validation File (DVE) and submit any changes to Safran for approval and updating of this file. For a PART 145 certified external provider, a DVE shall be requested by Safran, and its change history shall be managed by the Provider. –	List of systems related measures taken to ensure DVE realisation, or SQAP	AMC	NA				
E	8.5.5b	At Safran's request, the Provider shall assist Safran in investigations and inquiries regarding in-service events: - Accidents, incidents or failures involving a product designed by the Provider, - Assistance in defining corrective or precautionary measures (e.g. provision of data contributing to the drafting of airworthiness directives. The results of the investigations and analyses carried out by the Provider shall be communicated to Safran within the deadline stipulated at the time of the request, or failing that, no later than 60 days after the request.	Formal engagement filed into RCM	-	NA				
T3	**8.5.6**	**Control of changes**							
T2	**8.6**	**Release of products and services**							
E	8.6a	The Provider shall deliver the product or service accompanied by the documents certifying its conformance with the order and current regulations in accordance with tables 8.7 and 8.8.	Dedicated work instruction available at workstation, or list of measures taken into the SQAP	AMC	NA				

Type (Ti = Title / E=Requirement)	Requirements ID + Evolutions *Nouvelles* *Renforcées* *Mineures*	Requirements description	Proof of Compliance examples	Associated AMC in GRM-0123	Applicability (A= Applicable ; NA = Not Applicable)	Compliance (C = Compliant ; PC = Partially Compliant ; NC = Not Compliant ; NA = Not Applicable)	Justification (Justify compliance and deviations)	Safran Decision	Safran Comments
E	8.6b	The Provider shall ensure that the enclosed documents are explicitly associated with the products and accessible without damaging the packaging, and there shall only be one reference per package. Note: For memory, the General Logistic Conditions (GLC) shall be respected in accordance to the contract.	Dedicated work instruction available at workstation, or list of measures taken into the SQAP	-	NA				
E	8.6c	At Safran's request, the Provider shall appoint a DPRV ('Delegated Product Release Verification') representative and implement the EN 9117 and AS13001 process in accordance with the chapter 4 of GRM-0123.	Name of representative, mission description, and work instruction descibing the delegated activities	-	NA				
E	8.6d	The cosmetic characteristics of the product acceptable to Safran shall be verified up to the product's release process. Note: In particular, all visible parts on products should be free of scratches, knocks, traces of residue, stains, drips, peeling, irregular appearance, etc.	Cosmetic catalog validated by Safran	AMC	NA				
E	8.6e	For products subject to a shelf life, the Provider shall deliver these products with at least 80% of their shelf life remaining.	Work instruction, or list of measures taken in the SQAP	-	NA				
E	8.6f	If the Provider receives a product from Safran which has been released for use before all of the inspection and measurement activities have been carried out, they shall maintain its traceability. They may only deliver the assembly embodying those products after the initial pre-release has been authorized. Note: When a product is released for use in production before having completed all the necessary verification activities, the authorization shall be initialized and validated by Safran prior to delivery.	Traceability method description, or list of measures taken in the SQAP	-	NA				
E	8.6g	At Safran's request, the Provider shall have their test equipment qualified by Safran. Note: Test bench designers should, in particular, demonstrate through calculations in the qualification file that the uncertainties in the test bench's measurement chain are compatible with Safran's requirements.	Test benches quaification procedure	AMC	NA				
E	8.6h	The Provider shall establish controls of acceptance authority media (e.g., stamps, electronic signatures, passwords) used. The Provider shall aware the personnel in charge of declaring the conformity of the product of the significance commitment that the allocation of such media represents in term of safe operation of the end product. This awareness must focus on: - The ownership of acceptance authority media and the value of the commitment of the owner. (including ethical behavior), - The value of acceptance authority media as a guarantee of compliance and therefore the safe operation of the end product, - The prohibition of: * Validating the compliance by anticipation of all the physical and/or visual control, * Validating the compliance being distant, * Using and operating false document (e.g.: Certificate of Compliance, Material Certificate, etc.), * Falsifying documents guaranteeing compliance.	Description of measures taken, or SQAP, or MOE / RSM and OP SPEC A0005 of FAA 14CFR145 certificates	-	NA				
T2	**8.7**	**Control of non-conforming outputs**							
E	8.7a	In case of detection or suspicion of a non-conformance on a product delivered or in transit to Safran, the Provider shall declare it to Safran within 48 hours and treat it in compliance with a recognized method: 9S in accordance with AS/EN/JISQ 9136 or equivalent (8D in accordance with AS13000). Note1: Safran reserves the right to pass on to the Provider all or part of the costs inherent in the treatment of this non-conformance, including the installation of a quality wall as described in guide GRM-0237. Note2: For type 'E' providers, standards above are to be used as guides and not as applicable standards.	Magagement procedure of non conforming product, or list of measures taken in the SQAP	AMC	NA				
E	8.7b	At Safran's request, the Provider shall check the products affected by the non-conformance on Safran's premises and/or at Safran's customers.	Magagement procedure of non conforming product, or list of measures taken in the SQAP	-	NA				
E	8.7c	To release a product that does not comply with the approved definition or the purchase order, while demonstration of conformance is in progress, the Provider shall have received Safran's formal acceptance of the concession (using Safran form if requested or forms in accordance AS/EN/JISQ 9131) or formal agreement to deliver (production permit or preliminary release).	Magagement procedure of non conforming product, or list of measures taken in the SQAP	AMC	NA				

Type (Ti = Title / E=Requirement)	Requirements ID + Evolutions *Nouvelles* *Renforcées* *Mineures*	Requirements description	Proof of Compliance examples	Associated AMC in GRM-0123	Applicability *(A= Applicable ; NA = Not Applicable)*	Compliance *(C = Compliant ; PC = Partially Compliant ; NC = Not Compliant ; NA = Not Applicable)*	Justification *(Justify compliance and deviations)*	Safran Decision	Safran Comments
E	8.7d	Actions on products: Rejected products – Product manufactured using material provided by Safran The Provider shall receive authorization from Safran before to return or destroy concerned products.	Magagement procedure of non conforming product, or list of measures taken in the SQAP	-	NA				
E	8.7e	To release a non-conforming product, the Provider shall have received formal acceptance of the concession from Safran (in accordance with Original Equipment Manufacturer/Type Certificate Holder concession). The Provider shall require Safran's agreement for all deviations relating to ICA (process, Consumable Product, etc.), justified by an Original Equipment Manufacturer/Type Certificate Holder agreement.	Magagement procedure of non conforming product, or list of measures taken in the SQAP	AMC	NA				
E	8.7f	Actions on products: Rejected products – non compliant product after repair/maintenance Items found as non-repairable during maintenance and repair tasks shall be identified accordingly. Provider shall inform Safran as soon as possible ('findings report') of the list of items eligible for scrapping. Safran will inform the Provider of the processing of these items. Note: Only the Owner of an Item is authorized to declare it as 'SCRAPPED'.	Magagement procedure of non conforming product, or list of measures taken in the SQAP	-	NA				
E	8.7g	Actions on products: Rejected products – Products with individual serial numbers If the serial number was assigned by Safran, the Provider shall comply with the Safran procedure to create or reassign serial numbers. The Provider shall inform Safran of the rejected serial numbers.	Magagement procedure of non conforming product, or list of measures taken in the SQAP	-	NA				
E	8.7h	In case the Provider requests to handle the return of goods under letters for return, the Provider shall provide those letters for return within 48 hours following the reception of the non-conformance. Note: Upon regulation, the letters for return can be a RMA (Return Material Authorization).	Magagement procedure of non conforming product, or list of measures taken in the SQAP	-	NA				
T1	**9**	**Performance evaluation**							
T2	**9.1**	**Monitoring, measurement, analysis and evaluation**							
T3	**9.1.1**	**General**							
T3	**9.1.2**	**Customer satisfaction**							
E	9.1.2a	The Provider shall contribute to the preparation and be involved in the maturity reviews organized periodically by Safran in accordance with the terms defined in chapter 8 of GRM-0123 and form GRF-0058.	Performance review summary	-	NA				
E	9.1.2b	The Provider shall communicate information on Safran's satisfaction to their employees.	Dedicated communication media (workstation display, team meetings…)	-	NA				
E	9.1.2c	The Provider shall: - Measure its own Delivery and Quality performance against the objectives communicated by Safran; - Implement a corrective action plan in the event of a deviation on an indicator; - Communicate this plan to Safran upon request.	CSR Dashboard	AMC	NA				
T3	**9.1.3**	**Analysis and evaluation**							
E	9.1.3a	At Safran's request, the Provider shall submit periodically the measurements carried out on key characteristics in digital format.	Key Characteristics file	-	NA				
T2	**9.2**	**Internal audit**							
E	9.2a	The internal audit program shall ensure that all applicable Safran requirements as defined in this document are audited over 3 years. At Safran's request, the Provider shall communicate the internal audit program and the results of the assessments performed.	Formal engagement filed into RCM, Internal audit program, or SQAP	AMC	NA				
T2	**9.3**	**Management review**							
T3	**9.3.1**	**General**							
T3	**9.3.2**	**Management review inputs**							
T3	**9.3.3**	**Management review outputs**							
T1	**10**	**Improvement**							
T2	**10.1**	**General**							
T2	**10.2**	**Nonconformity and corrective action**							

Type (Ti = Title / E=Requirement)	Requirements ID + Evolutions *Nouvelles* *Renforcées* *Mineures*	Requirements description	Proof of Compliance examples	Associated AMC in GRM-0123	Applicability *(A= Applicable ; NA = Not Applicable)*	Compliance *(C = Compliant ; PC = Partially Compliant ; NC = Not Compliant ; NA = Not Applicable)*	Justification *(Justify compliance and deviations)*	Safran Decision	Safran Comments
E	10.2a	If no specific Safran requirements, the Provider shall handle nonconformities (NC) and opportunities of improvement in accordance with the terms and deadlines defined below : - Critical Nonconformity: * Suspension of all Provider deliveries to Safran. * Action plan delivered to Safran within 2 days and achieved within 21 days. - Major or minor Nonconformity: * Containment actions (S0/D0) implemented within 2 days. * Action plan delivered to Safran within 30 days and achieved within 90 days for a Major NC or 180 days for a minor NC (90 days on Rolls Royce programs). - Opportunity of improvement: * Improvement Plan delivered to Safran within 30 days and achieved within 12 months. Note: Deadlines are expressed in maximum number of calendar days from the date of notification.	Corrective and preventive actions management procedure, or list of measures taken in the SQAP	-	NA				
E	10.2b	The Provider shall: - Treat deviations having an impact on delivery, in compliance with a recognized method: 9S according to AS/EN/JISQ 9136 or equivalent (8D according to AS13000); - Communicate this information to Safran on request.	Corrective and preventive actions management procedure, or list of measures taken in the SQAP	-	NA				
T2	**10.3**	**Continuous improvement**							

Matrice de Conformité aux Exigences / *Requirements Compliance Matrix*

SAFRAN

GRF-0033 Edition 6

V --- Data reported by formulas in MCE-RCM sheet --- V

Type (Ti = Title / E=Requirement)	Requirements ID + Evolutions	Requirements description	Proof of Compliance examples	AMC linked in GRM-0123	Norme Applicability: ISO 9001	Norme Applicability: AS13100	Activity sector SE1 - Aerospace (including Aerospace Defense)	SE2 - Non-Aerospace Defense & Automotive/Railway	SE3 - Other sectors	= Applicability
T1	4	**Context of the organization**	-	-						
T2	4.1	**Understanding the organization and its context**	-	-						
E	4.1a	When requested by Safran, the Provider shall respect the requirements of AS13100.	Compliance Matrix according to RM13009	-	A	-	A	NA	NA	**SE1**
T2	4.2	**Understanding the needs and expectations of interested parties**	-	-						
T2	4.3	**Determining the scope of the quality management system**	-	-						
T2	4.4	**Quality management system and its processes**	-	-						
E	4.4a	The Provider's Quality Management System shall be certified by an internationally recognized certification organization and/or approved by a National Airworthiness Authority (NAA) for the applicable standards. If not certified at the required level, the Provider shall demonstrate compliance with the requirements of the applicable standard (refer to table 4.1).	Certificate(s) [or Repair approvals issued by civil or military aviation Authorities or Inclusion of Provider in the Safran Quality System as customer for 'D' Activity Type]	-	A	4.3.3	A	A	A	**Tous**
E	4.4b	At Safran's request, in particular during an evolution of the GRP-0087 procedure, the Provider shall complete and sign the Compliance Matrix RCM GRF-0033. Compliance with the applicable requirements shall be justified by recording the documented references (e.g. procedures, manuals, lists, etc.) in the compliance matrix.	RCM signed	-	A	-	A	A	A	**Tous**
E	4.4c	In the event of a discrepancy not accepted by Safran with respect to the requirements of this document, the Provider shall submit a compliance action plan to Safran.	n Plan for compliance / MRO Quality	-	A	4.3.5.2	A	A	A	**Tous**
E	4.4d	At Safran's request, the Provider shall prepare a System Quality Assurance Plan (SQAP), per form GRF-0018. Note: This validation by Safran of this SQAP does not relieve the Provider responsibility for the conformity of the products or services delivered with respect to technical, quality or regulation requirements and/or any other purchasing or contractual clauses.	RCM and/or SQAP (System Quality Assurance Plan) filled by Supplier and signed by Safran	-	A	4.3.5	A	A	A	**Tous**
E	4.4e	The Provider shall demonstrate that coordination is effective between all services, in particular between design, industrialization, production and inspection services.	Processes and interfaces / Organization flow	-	A	-	A	A	A	**Tous**
T1	5	**Leadership**	-	-						
T2	5.1	**Leadership and commitment**	-	-						
T3	5.1.1	**General**	-	-						
E	5.1.1a	The Provider shall deploy, manage and communicate within its organization the Aviation Safety requirements requested by Safran companies as part of the implementation of their Safety Management System (SMS). The depth of these requirements varies depending on the criticality of the activities contracted for the benefit of Safran. The requirements expected by Safran are proposed with an implementation sequence based on a commitment from senior management of the Provider attesting to the consideration of the five other requirements related to Aviation Safety mentioned below: - Establish a fair and equitable culture to create a climate of trust in which employees are encouraged to report any event that could have a potential impact on Aviation Safety; - Raise awareness or train staff on Aviation Safety issues, including Organizational and Human Factors; - Identify and proactively manage Aviation Safety risks (including weak signals), review them internally on a regular basis, and report them to the Safran compan	Manual / Policy / Aviation Safety Objectives	AMC	A	-	A	NA	NA	**SE1**
E	5.1.1b	The Provider shall demonstrate that they can implement a Sustainable Development approach. In particular they shall: - Define an industrial risk prevention system based on environmental protection and social protection norms (for example: ISO 14001 and OHSAS 18001, ISO 45001, ISO 26000, etc.), -- Prevent risks related to Corporate Social Responsibility (CSR): Legal, operational, environmental, economic, social, corporate responsibility and reputation, etc. To formalize its commitment on these items, the Provider shall sign the Safran's Responsible Purchasing Guidelines (document available onto 'https://www.safran-group.com' Website under the reference GRF-0164) and through participation in the CSR Assessment Program set up by Safran with a leading provider of business sustainability rating. At Safran's request, the Provider shall sent all the elements proving that the requirements of the Responsible Purchasing Guidelines (GRF-0164) have been taken into account).	sponsible Puchasing Guidelines sig	-	A	-	A	A	A	**Tous**
E	5.1.1c	Provider shall notify Safran within 48 hours, in case of events related to CSR and impacting a contract with Safran on an external provider's or a sub-contractor's site, like: Serious accident (death, permanent disability, etc.), environmental accident with an environmental impact, or in the event of injunctions or warnings from the administration on matters of personal safety and the environment.	ıs management procedure or SQAP	-	A	-	A	A	A	**Tous**
E	5.1.1d	The Provider shall initiate the invoices dematerialization to eliminate paper invoices and implement all necessary means to use a structured format such as "Electronic Data Interexchange" (EDI).	Formal engagement filed into RCM	-	A	-	A	A	A	**Tous**
T3	5.1.2	**Customer focus**	-	-						
E	5.1.2a	The Provider shall make arrangements that enable people listed below to conduct surveillance and investigations with full access to all facilities involved in the realization of supplies for Safran, and access to all relevant records, until the end of their retention period. List of authorized people: - Safran Representatives; - Regulatory Authorities or Representatives appointed by Regulatory Authorities; - Third parties mandated by Safran; - Contracting parties accompanying Safran representatives. This requirement includes access to the Provider's facilities to carry out or participate in visits, assessments (maturity, etc.), investigations, audits (product/process or thematic) or inspections (source inspection, etc.). The above requirements shall be passed on to the Provider's suppliers. Note: In case of an event carried out by Safran, the Provider shall organize this event and ensure that the persons and means necessary for carrying out this event are available.	Formal engagement filed into RCM	-	A	4.2.1.1 + 7.5.3.3	A	A	A	**Tous**
E	5.1.2b	The Provider shall respond, within the time limit requested, at any Safran's request for a meeting or for additional information or clarification.	Formal engagement filed into RCM	-	A	-	A	A	A	**Tous**
T2	5.2	**Policy**	-	-						
T3	5.2.1	**Establishing the quality policy**	-	-						
T3	5.2.2	**Communicating the quality policy**	-	-						
T2	5.3	**Organizational roles, responsibilities, and authorities**	-	-						
E	5.3a	The Provider shall describe in their quality procedures the responsibilities assigned and powers delegated to all parts of the organization, including partners and subcontractors.	MOE, RSM or equivalent	-	A	5.3.1.1 + 5.3.1.2	A	A	NA	**SE1 SE2**
T1	6	**Planning**	-	-						
T2	6.1	**Actions to address risks and opportunities**	-	-						
E	6.1a	The Provider shall take action to: - Prevent HSE accidents, - Manage their HSE risks (fires, explosions, chemical risks, spills, pollution, etc.), - Minimize their environmental impacts (reduction of greenhouse gas emissions, water consumption or waste, etc.).	f measures taken (implemented) or :	-	A	-	A	A	A	**Tous**
T2	6.2	**Quality objectives and planning to achieve them**	-	-						

Requirements ID	Activity type A - Build-to-Print	B - Build-to-Spec	C - Dealer, Distributor	D - Aeronautical Maintenance Service Provider	E - Non-Production Service Provider	F - Inter-operation Service Provider	G - Catalog, Standard, Standardized (COTS) Part Manufacturer	= Applicability	Safran Purchasing Segment (If Activity type = 'E') NA - NA (hors/except NA6B) - Buildings, infrastructure and facility management	NA6B - NA6B - Storage and processing of documents	NC - NC (except NC43/5/72/A) - Consumables	NC4/5 - NC43/NC5 - Consumables: Lubrification & Specifics	NC72 - NC72 - Consumables: Benefit calibration	NCA - NCA - Consumables: C-parts sourcing management	ND - ND - Logistics	NE1-3 - NE1/NE2/NE3 - IT and Telecommunication: Software and Hardware	NE4-7 - NE4/NE5/NE6/NE7 - IT and Telecommunication: Services and Support	NF1/NF2/NF4 - Study and Testing Services: Study, Engineering and Support	NF14/3 - NF3/NF9 - Study and Testing Services: Testing	F1/2/4 - NF7/NF15 - Study and Testing Services: Technical documents / Calculation code	TA - TA - Capital goods	TB - TB - Tools	TC - TC - Specific tools	Evolutions SAFe (2020 vs 2019): Safe V2020 - ID	SAFe 2024 - Evolutions (Enlargement to other types)	SAFe 2024 - Evolutions (New, Reinforced, Modified, Unchanged)
4																								4	-	-
4.1																								4.1	-	-
4.1a	A	A	A	NA	NA	A	NA	**ABCF**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	-	-	N
4.2																								4.2	-	-
4.3																								4.3	-	-
4.4																								4.4	-	-
4.4a	A	A	A	A	A	A	A	**Toutes**	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	4.4a	-	M
4.4b	A	A	A	A	A	A	A	**Toutes**	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	4.4b	-	M
4.4c	A	A	A	A	A	A	A	**Toutes**	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	4.4c	-	M
4.4d	A	A	A	A	A	A	A	**Toutes**	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	4.4d	-	I
4.4e	A	A	A	A	A	A	A	**Toutes**	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	4.4e	E	I
5																								5	-	-
5.1																								5.1	-	-
5.1.1																								5.1.1	-	-
5.1.1a	A	A	A	A	A	A	NA	**ABCDEF**	NA	NA	NA	NA	NA	NA	NA	NA	NA	A	A	NA	NA	NA	NA	5.1.1c	E	R
5.1.1b	A	A	A	A	A	A	A	**Toutes**	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	5.1.1a + 8.2.2d	-	M
5.1.1c	A	A	A	A	A	A	A	**Toutes**	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	5.1.1b	-	R
5.1.1d	A	A	A	A	A	A	A	**Toutes**	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	5.1.1e	-	I
5.1.2																								5.1.2	-	-
5.1.2a	A	A	A	A	A	A	A	**Toutes**	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	5.1.2a	-	M
5.1.2b	A	A	A	A	A	A	A	**Toutes**	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	5.1.2b	-	I
5.2																								5.2	-	-
5.2.1																								5.2.1	-	-
5.2.2																								5.2.2	-	-
5.3																								5.3	-	-
5.3a	A	A	A	A	A	A	A	**Toutes**	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	5.3a	-	I
6																								6	-	-
6.1																								6.1	-	-
6.1a	A	A	A	A	A	A	A	**Toutes**	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	6.1a	-	I
6.2																								6.2	-	-

Selected applicabilities

Requirements ID	Activity sector S1 - SE1 - Aerospace (including Aerospace Defense)	S5 - SE2 - Non-Aerospace Defense & Automotive/Railway	S6 - SE3 - Other sectors	= Applicability on sector	Activity type A - Build-to-Print	B - Build-to-Spec	C - Dealer, Distributor	D - Aeronautical Maintenance Service Provider	E - Non-Production Service Provider	F - Inter-operation Service Provider	G - Catalog, Standard, Standardized (COTS) Part Manufacturer	= Applicability on typology	Safran Purchasing Segment (If Activity type = 'E') NA - NA (hors/except NA6B) - Buildings, infrastructure and facility management	NA6B - NA6B - Storage and processing of documents	NC - NC (except NC43/5/72/A) - Consumables	NC4/5 - NC43/NC5 - Consumables: Lubrification & Specifics	NC72 - NC72 - Consumables: Benefit calibration	NCA - NCA - Consumables: C-parts sourcing management	ND - ND - Logistics	NE1-3 - NE1/NE2/NE3 - IT and Telecommunication: Software and Hardware	NE4/NE5/NE6/NE7 - IT and Telecommunication: Services and Support..	NE4-7 - NF1/NF2/NF4 - Study and Testing Services: Study, Engineering and Support	NF14/3 - NF3/NF9 - Study and Testing Services: Testing	F1/2/4 - NF7/NF15 - Study and Testing Services: Technical documents / Calculation code	TA - TA - Capital goods	TB - TB - Tools	TC - TC - Specific tools	= Applicability on segment
4																												
4.1																												
4.1a	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
4.2																												
4.3																												
4.4																												
4.4a	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
4.4b	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
4.4c	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
4.4d	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
4.4e	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
5																												
5.1																												
5.1.1																												
5.1.1a	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
5.1.1b	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
5.1.1c	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
5.1.1d	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
5.1.2																												
5.1.2a	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
5.1.2b	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
5.2																												
5.2.1																												
5.2.2																												
5.3																												
5.3a	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
6																												
6.1																												
6.1a	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
6.2																												

Matrice de Conformité aux Exigences / Requirements Compliance Matrix

Selected applicabilities

V --- Data reported by formulas in MCE-RCM sheet --- V

Type (Ti = Title / E=Requirement)	Requirements ID + Evolutions	Requirements description	Proof of Compliance examples	AMC linked in GRM-0123	Norme Applicability: ISO 9001	Norme Applicability: AS13100	Activity sector: SE1 - Aerospace (including Aerospace Defense)	SE2 - Non-Aerospace Defense & Automotive/Railway	SE3 - Other sectors	= Applicability
T2	6.3	**Planning of changes**	-	-						
T1	7	**Support**	-	-						
T2	7.1	**Resources**	-	-						
T3	7.1.1	**General**	-	-						
T3	7.1.2	**People**	-	-						
E	7.1.2a	The Provider shall preserve working and employment conditions by minimizing the use of short term employment contracts to adapt to fluctuations in load / capacity balance in the short term, mid-term and long term.	% of interim or fixed duration contracts	-	A	-	A	A	A	Tous
T3	7.1.3	**Infrastructure**	-	-						
E	7.1.3a	The Provider shall secure its infrastructure to avoid any fraudulent use of products and services intended for Safran.	List of measures taken (implemented) or SQAP	-	A	-	A	A	A	Tous
E	7.1.3b	The Provider shall have a regulatory watch process set up to regularly monitor the health, safety and environmental regulations that apply to the Provider. This process shall include a compliance assessment and action plans in the event of a nonconformity.	Valid operating authorization	-	A	-	A	A	A	Tous
E	7.1.3c	All of the services provided for Safran, as well as all IT resources used for the design and production of products or sub-assemblies delivered to Safran, shall be protected from cyber risks. In order to achieve this, the Provider shall apply a cybersecurity policy acknowledged by a Bronze level AirCyber “extended production” certification (or another equivalent external certification), to download from address ‘SafranCyberFournisseurs@safrangroup.com’. Note: For type ‘E’, the need for certification should be discussed according to the contract.	Procedure or explanation note	AMC	A	-	A	A	A	Tous
T3	7.1.4	**Environment for the operation of processes**	-	-						
E	7.1.4a	The Provider shall provide and maintain the level of training mandated by Human Factors approaches. The Provider shall provide an appropriate program of training and awareness of Human Factors, so every role is aware of the impact of what affects human performance & personal limitations in their day to day activities. Note: Provider shall demonstrate the operational nature of the approach (refer to § 10.2.1 of AS/EN/JISQ 9100 standard).	Training plan	AMC	A	7.3.1	A	A	NA	SE1 SE2
T3	7.1.5	**Monitoring and measuring resources**	-	-						
E	7.1.5a	The Provider shall ensure that all inspection equipment is calibrated by a nationally or internationally accredited laboratory (examples: COFRAC, UKAS, NIST, ISO 17025 certified laboratory, etc.). In particular, the means of measurement used to certify the product conformity shall be calibrated by an ISO 17025 accredited laboratory. Other means of measurement used in production may be checked in-house provided that verification procedures have been put in place and a work standard connected to national and international standards is used.	Surveillance and measure equipments management process	AMC	A	-	A	A	A	Tous
T4	7.1.5.1	**General**	-	-						
T4	7.1.5.2	**Measurement Traceability**	-	-						
T3	7.1.6	**Organizational knowledge**	-	-						
T2	7.2	**Skills**	-	-						
E	7.2a	All activities shall be carried out by competent staff (including temporary staff and service providers) who are trained in the relevant tools, methodologies and procedures.	r the Qualification and Authorization	-	A	-	A	A	A	Tous
E	7.2b	The Provider shall implement a management system for those drafting, checking and approving the design documents: - Skills and training criteria ; - Conditions under which authorization is granted, maintained, suspended or revoked; - List of authorized people, by design document type. The training and qualification file of each authorized person shall be made available for Safran to consult upon request.	Mastering project documentation procedure / SQAP / Authorized staff list	-	A	7.2.1.2	A	A	NA	SE1 SE2
T2	7.3	**Awareness**	-	-						
E	7.3a	The Provider shall raise awareness about fraud and falsifications among their personnel and establish a prevention plan. Note: See the “Fraud and Adulteration” communication kit available from the Safran point of contact.	Awareness-Raising program/plan and Prevention plan	AMC	A	-	A	A	A	Tous
E	7.3b	The Provider shall inform their personnel of the possibility of informing Safran directly via one of the three generic Safran addresses provided for this purpose: - safran@alertethic.com for reporting unethical behavior or fraud; - aviationsafety@safrangroup.com for reporting events that may have an impact on flight safety; - alert.vulnerability.saf@safrangroup.com for reporting computer vulnerabilities.	Procedure or factual evidence	-	A	-	A	A	A	Tous
T2	7.4	**Communication**	-	-						
E	7.4a	In case of damage impacting recordings under their responsibility, or termination of activity, the Provider shall inform Safran immediately, and confirm in writing.	Records management procedure, or SQAP filled with list of measures taken	-	A	7.5.3.4	A	A	A	Tous
E	7.4b	The Provider shall inform Safran without undue delay of any change which could impact Safran, including but not limited to: - Change at management level (including the quality manager); - Departure of a Delegate ; - Merger/acquisition, change of shareholder; - Change to certification or accreditation; - Change of Information System: ERP (Enterprise Resource Planning), PLM (Product Life cycle Management), MES (Manufacturing Execution System), controls, etc.; - Violation of IT security systems (Cyber Security); - Etc. For changes in certification or accreditation, Safran shall be advised within 48	List of measures taken (implemented), or SQAP	AMC	A	4.3.1.3 + 8.2.1.1.5	A	A	NA	SE1 SE2
E	7.4c	In the event that an RCM (GRF-0033) has been validated with him, the Provider shall inform Safran in writing at least once a year, and before planned regulatory or Safran audit (if applicable), of all the changes in principle of the documents referenced in this matrix.	-	AMC	A	-	A	A	NA	SE1 SE2
T2	7.5	**Documented information**	-	-						
T3	7.5.1	**General**	-	-						
T3	7.5.2	**Creating and updating**	-	-						
E	7.5.2a	The design technical documents shall be signed by one of the people who drafted it, one or more of those who checked it (other than the person who drafted it) and an authorized approver. In addition and at Safran’s request, a ‘proof-reader certificate’ shall be provided.	Mastering project documentation procedure / SQAP / Authorized staff list	AMC	A	8.3.5.3.2	A	A	NA	SE1 SE2
T3	7.5.3	**Control of documented information**	-	-						
E	7.5.3a	The Provider shall keep records listed in tables 7.1 to 7.3 for at least the periods indicated for each record in table 7.1. Note 1: Records on magnetic, optical and electronic systems shall remain usable, even in cases of changes in the recording technologies or software. Note 2: The parts, materials samples or micrographic samples as defined in tables 7.1 to 7.3 shall be protected from all damage with appropriate packaging. Note 3: A special period that can be considered and substantiated through SQAP as appropriate (criticality of parts or manufacturing processes).	ent procedure, or SQAP filled with lis	-	A	7.5.3.5.1 + 8.3.3.2.2	A	A	NA	SE1 SE2
E	7.5.3b	The Provider shall enable Safran to easily recover or be recovered, under a readable format and by a third party mandated by Safran, all records for which they are custodian (including records kept by sub-contractors).	Records management procedure, or SQAP filled with list of measures taken	AMC	A	-	A	A	A	Tous
E	7.5.3c	The Provider shall comply with all applicable export control requirements. Examples: International Traffic in Arms Regulations (ITAR), Export Administration Regulations (EAR), Council Regulation (dual-use goods), etc.	List of measures taken, or SQAP	-	A	8.5.1.4.2.1	A	A	A	Tous
E	7.5.3d	The Provider shall implement a system managing its records which shall ensure that: - Records have a specific and unique reference which cannot be changed, - Each record or sample is identified making it possible to link it to the product and service in question, - Traceability of records is taken into account during their creation, - Records are reviewed and approved by authorized persons before being circulated, - Applicable records include the identification of the persons who approved the applicability of the records, - Only approved records can circulate. Note: Destruction of recordings shall be traced and secured.	List of measures taken, or SQAP	-	A	-	A	A	NA	SE1 SE2

Requirements ID	Activity type: A - Build-to-Print	B - Build-to-Spec	C - Dealer, Distributor	D - Aeronautical Maintenance Service Provider	E - Non-Production Service Provider	F - Inter-operation Service Provider	G - Catalog, Standard, Standardized (COTS) Part Manufacturer	= Applicability	Safran Purchasing Segment (If Activity type = 'E'): NA (hors/except NA6B) - Buildings, infrastructure and facility management	NA6B - Storage and processing of documents	NC (except NC43/5/72/A) - Consumables	NC43/NC5 - Consumables: Lubrification & Specifics	NC72 - Consumables: Benefit calibration	NCA - Consumables: C-parts sourcing management	ND - Logistics	NE1/NE2/NE3 - IT and Telecommunication: Software and Hardware	NE4/NE5/NE6/NE7 - IT and Telecommunication: Services and Support	NF1/NF2/NF4 - Study and Testing Services: Study, Engineering and Support	NF3/NF9 - Study and Testing Services: Testing	NF7/NF15 - Study and Testing Services: Technical documents / Calculation code	TA - Capital goods	TB - Tools	TC - Specific tools
6.3																							
7																							
7.1																							
7.1.1																							
7.1.2																							
7.1.2a	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
7.1.3																							
7.1.3a	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
7.1.3b	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
7.1.3c	A	A	NA	A	A	A	NA	ABDEF	NA	NA	NA	NA	A	NA	A	NA	NA	A	A	A	A	NA	A
7.1.4																							
7.1.4a	A	A	A	A	A	A	NA	ABCDEF	NA	NA	NA	NA	NA	NA	A	NA	NA	A	NA	NA	NA	NA	NA
7.1.5																							
7.1.5a	A	A	A	A	A	A	A	Toutes	NA	NA	NA	NA	A	NA	NA	NA	NA	A	A	NA	A	A	A
7.1.5.1																							
7.1.5.2																							
7.1.6																							
7.2																							
7.2a	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
7.2b	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
7.3																							
7.3a	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
7.3b	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
7.4																							
7.4a	A	A	A	A	A	A	A	Toutes	A	A	NA	A	A	NA	NA	NA	A	A	A	A	A	NA	A
7.4b	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
7.4c	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
7.5																							
7.5.1																							
7.5.2																							
7.5.2a	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
7.5.3																							
7.5.3a	A	A	A	A	A	A	A	Toutes	NA	NA	NA	A	A	NA	NA	NA	NA	A	A	NA	NA	NA	NA
7.5.3b	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
7.5.3c	A	A	A	A	A	A	A	Toutes	NA	NA	NA	A	NA	NA	NA	A	NA	A	A	A	A	A	A
7.5.3d	A	A	A	A	A	A	A	Toutes	NA	NA	NA	A	NA	NA	NA	NA	NA	A	A	A	A	A	A

Requirements ID	Evolutions SAFe (2020 vs 2019): Safe V2020 - ID	SAFe 2024 - Evolutions (Enlargement to other types)	SAFe 2024 - Evolutions (New, Reinforced, Modified, Unchanged)	Selected – Activity sector: S1 (SE1 - Aerospace (including Aerospace Defense))	S5 (SE2 - Non-Aerospace Defense & Automotive/Railway)	S6 (SE3 - Other sectors)	= Applicability on sector	Selected – Activity type: A - Build-to-Print	B - Build-to-Spec	C - Dealer, Distributor	D - Aeronautical Maintenance Service Provider	E - Non-Production Service Provider	F - Inter-operation Service Provider	G - Catalog, Standard, Standardized (COTS) Part Manufacturer	= Applicability on typology	Selected – Safran Purchasing Segment (If Activity type = 'E'): NA	NA6B	NC	NC43/NC5	NC72	NCA	ND	NE1/NE2/NE3	NE4/NE5/NE6/NE7	NF1/NF2/NF4	NF3/NF9	NF7/NF15	TA	TB	TC	= Applicability on segment
6.3	6.3	-	-																												
7	7	-	-																												
7.1	7.1	-	-																												
7.1.1	7.1.1	-	-																												
7.1.2	7.1.2	-	-																												
7.1.2a	7.1.2a	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.1.3	7.1.3	-	-																												
7.1.3a	7.1.3a	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.1.3b	7.1.3b	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.1.3c	7.1.3d	E	R	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.1.4	7.1.4	-	-																												
7.1.4a	7.1.4a	E	I	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.1.5	7.1.5	-	-																												
7.1.5a	7.1.5a + AMC	E	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.1.5.1	7.1.5.1	-	-																												
7.1.5.2	7.1.5.2	-	-																												
7.1.6	7.1.6	-	-																												
7.2	7.2	-	-																												
7.2a	7.2b	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.2b	7.2c	-	I	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.3	7.3	-	-																												
7.3a	7.3a	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.3b	7.3b	-	M	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.4	7.4	-	-																												
7.4a	7.4a	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.4b	7.4b	-	I	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.4c	7.4c	-	I	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.5	7.5	-	-																												
7.5.1	7.5.1	-	-																												
7.5.2	7.5.2	-	-																												
7.5.2a	7.5.2a	-	I	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.5.3	7.5.3	-	-																												
7.5.3a	7.5.3a	-	M	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.5.3b	7.5.3b	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.5.3c	7.5.3c	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.5.3d	-	-	N	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**

V --- Data reported by formulas in MCE-RCM sheet --- V

Type (Ti = Title / E=Requirement)	Requirements ID + Evolutions	Requirements description	Proof of Compliance examples	AMC linked in GRM-0123	Norme Applicability: ISO 9001	AS13100	Activity sector: SE1 - Aerospace (including Aerospace Defense)	SE2 - Non-Aerospace Defense & Automotive/Railway	SE3 - Other sectors	= Applicability	Activity type: A - Build-to-Print	B - Build-to-Spec	C - Dealer, Distributor	D - Aeronautical Maintenance Service Provider	E - Non-Production Service Provider	F - Inter-operation Service Provider	G - Catalog, Standard, Standardized (COTS) Part Manufacturer	= Applicability
E	7.5.3e	The Provider shall take into account the readability of records in the monitoring plan for its information systems.	List of measures taken, or SQAP	-	A	-	A	A	NA	SE1 SE2	A	A	A	A	A	A	A	Toutes
E	7.5.3f	At the end of the commercial activity, the Provider shall transmit to Safran, under a readable format, the documents identified in table 7.1.	List of measures taken, or SQAP	-	A	-	A	A	NA	SE1 SE2	A	A	A	A	A	A	A	Toutes
T1	8	**Operation**	-	-														
T2	8.1	**Operational planning and control**	-	-														
E	8.1a	As soon as the contract is reviewed, the Provider shall carry out an analysis of its load / capacity across its extended supply chain. This analysis shall be reviewed annually and during any sudden and / or significant change in demand. The Provider must then assess the impact and alert Safran. Note 1: This analysis may be the subject of a periodic dashboard sent by the Provider to Safran. Note 2: The impact analysis may be conducted on the basis of the rules of flexibility set out in the statement of requirements (these rules are based on firm, flexible and provisional timeframes).	imulation, or manufacturing capacity	-	A	8.4.2.5.4	A	A	A	Tous	A	A	A	A	A	NA	A	ABCDEG
E	8.1b	The Provider shall appoint a Single Point Of Contact with authority over all project dimensions: design, industrialization, quality, performance management, Supply Chain management, risk analysis, etc.	Project or MRO Business manager designated and mission description	-	A	8.3.1.1.3	A	A	A	Tous	A	A	A	A	A	NA	A	ABCDEG
E	8.1c	The Provider shall inform Safran in case of major change of its infrastructure or its industrial model (including activity transfer, etc.), carried out risk analysis relating to this change and submit the conclusions of this analysis to Safran prior to the implementation of these changes.	List of measures taken, or SQAP	-	A	8.3.2.3 + 8.3.4.3.1 + 8.3.4.3.2	A	A	A	Tous	A	A	A	A	A	A	A	Toutes
E	8.1d	In case of transfer of activity/work (TOW) (from one of the Provider's sites to another, from the Provider to a subcontractor, from one of the Provider's subcontractors to another subcontractor), the Provider shall apply a transfer project at least compliant to the IAQG's SCMH Topic 7.1 'Work Transfer Management' (WTM), from which the transfer plan shall be defined and implemented. This plan, which shall be communicated to Safran upon request, shall address at least the following points: - Analysis of the risks related to the transfer and Schedule, - Identification of key skills, - Validation activities (including LAI and PPAP/FAI), - Delivery continuity and safety stock. Note: To carry out the "Last Article Inspection" (LAI) review, the Provider shall use the "First Article Inspection" (FAI) review from AS/EN/JISQ 9102.	List of measures taken to start a last article review, or SQAP	-	A	-	A	A	A	Tous	A	A	A	A	NA	A	NA	ABCDF
E	8.1e	The Provider shall implement project steering and planning, as defined in EN/AS/JISQ 9145 standard (organization, management tools, project reviews, key points with Customer and/or Authorities, critical resources management), for the Safran "T" supplier milestones explained in diagram 8.1 and table 8.2.	Formal engagement filed into RCM	AMC	A	8.3.2.1.1	A	A	NA	SE1 SE2	A	A	NA	NA	NA	NA	NA	AB
E	8.1f	The Provider shall implement project steering and planning, following Safran suppliers "T" milestones expectations detailed in diagram 8.1, table 8.3 for type 'C', 'F', 'G' and table 8.4 for type 'E'.	Formal engagement filed into RCM	-	A	-	A	A	NA	SE1 SE2	NA	NA	A	NA	A	A	A	CEFG
E	8.1g	The Provider shall have Safran validation for each "T" milestone in accordance with the planning accorded in the contract, after: - Sharing the deliverables and the results of associated maturity evaluations when applicable; - Ensuring that there is no identified major risk not covered by mitigation plan, nor any major action open. Note: Refer to the following forms proposed by Safran: GRF-0296, GRF-097 and GRF-0298.	Formal engagement filed into RCM	AMC	A	-	A	A	NA	SE1 SE2	A	A	A	NA	A	A	A	ABCEFG
E	8.1h	At Safran's request, the Provider shall propose before milestone "T3" an "Applicability Risk Assessment" leaded by a multidisciplinary team identifying the systems and/or assemblies and/or part for which monitoring of deliverables is necessary following EN/AS/JISQ 9145, and have it validated by Safran.	Formal engagement filed into RCM	-	A	8.3.2.2	A	A	NA	SE1 SE2	A	A	NA	NA	NA	NA	NA	AB
E	8.1i	For each part, the Provider shall propose and have it validated by Safran before milestone "T3" a preliminary risk analysis (called "Decision Tree") aiming to : - identify project risks upstream with a multidisciplinary team; - define the project risk level (high, medium, low), considering the criticality of the design and/or industrialization and/or the producer; - identify the deliverables that are to be monitored when applicable, following EN/AS/JISQ 9145.	Formal engagement filed into RCM	AMC	A	-	A	A	NA	SE1 SE2	A	A	NA	NA	NA	NA	NA	AB
E	8.1j	The Provider shall constitute a multidisciplinary team (refer to form GRF-0299) and provide before "T3" milestone the realization planning for the deliverables selected and validated by Safran. This planning shall include, for all deliverables to realize, the relevant steps such as the start and the end of the deliverable, as well as intermediate ones including the maturity assessments of the deliverables concerned.	Formal engagement filed into RCM	-	A	-	A	A	NA	SE1 SE2	A	A	NA	NA	NA	NA	NA	AB
E	8.1k	The Provider shall complete and sign for « T3 » milestone the « Statement of Work » document (GRF-0300 or equivalent if accepted by Safran), initiated by Safran. The « Statement of Work » is a formal document that define the entire scope of activities for a Provider and clarifies deliverables and timing. It shall contain at least: - Deliverables and due dates; - Deliverable to monitor (result of risk analysis requested by requirement 8.1i); - Tasks associated to the deliverables and whom they are assigned; - Resources needed for the project, including facilities and equipment; - Specifications and standards applicable; - Project governance process.	Formal engagement filed into RCM	AMC	A	-	A	A	NA	SE1 SE2	A	A	NA	NA	NA	NA	NA	AB
E	8.1l	The Provider shall self-assess its maturity on AS/EN/JISQ 9145 scope, based on IAQG SCMH 7.2.14 matrix (equivalent accepted if there is at least the themes of the SCMH matrix), maintain it up to date and communicate it to Safran at Safran's request.	Formal engagement filed into RCM	-	A	-	A	A	NA	SE1 SE2	A	A	NA	NA	NA	NA	NA	AB
T3	8.1.1	**Operational risk management**	-	-														
E	8.1.1a	The Provider shall establish and maintain a Business Continuity Plan (BCP), which shall be tested once a year. At Safran's request, the Provider shall communicate this plan. Note: BCP creation is described in chapter 7 of GRM-0123.	Business Continuity Plan	-	A	6.1.3.2 + 7.1.3.1.1	A	A	A	Tous	A	A	A	A	A	A	A	Toutes
E	8.1.1b	The Provider shall communicate, without delay, the risks which may impact Safran, together with the associated risk reduction plans. Note: Risk analysis shall be performed according to the method described in guide GRM-0005 or using an equivalent method.	isk management process descriptio	-	A	6.1.3.1	A	A	NA	SE1 SE2	A	A	A	A	A	A	NA	ABCDEF
E	8.1.1c	To prevent a disruption in the supply chain, the Provider shall define a documented process for managing obsolescence throughout the entire life cycle of the product, from design to withdrawal from service including spares. This process shall include at least: - Detection of obsolescence at the earliest opportunity; - Communication to Safran of planned and reported obsolescence (in particular: components, ingredients, consumables, tools, processes) during design and service life, and the associated action plans (e.g. alternatives, last buy order, etc.).	escence management process desc	AMC	A	-	A	A	A	Tous	A	A	A	A	A	A	A	Toutes
E	8.1.1d	The Provider shall assess the risks to health and safety at the workstation (including chemical risks) and take the necessary measures to reduce them.	Risk management process description	-	A	-	A	A	A	Tous	A	A	A	A	A	A	A	Toutes
E	8.1.1e	The Provider shall deploy protective equipment (collective as a priority and personal if necessary) in line with the risks identified.	List of measures taken, or SQAP	-	A	-	A	A	A	Tous	A	A	A	A	A	A	A	Toutes
T3	8.1.2	**Configuration management**	-	-														
E	8.1.2a	The Provider shall submit to Safran its configuration management process. Note: Refer to ISO 10007 standard and IAQG SCMH.	Configuration Management Plan, or SQAP	-	A	-	A	A	NA	SE1 SE2	NA	A	NA	NA	NA	NA	NA	B
E	8.1.2b	At Safran's request, the Provider shall provide configuration status of the product.	Formal engagement filed into RCM	-	A	-	A	A	NA	SE1 SE2	NA	A	NA	NA	NA	NA	NA	B
T3	8.1.3	**Product safety**	-	-														
E	8.1.3a	The Provider shall notify Safran within 24 hours of discovery of any event (including among its suppliers) that may affect the operation of the product at any stage in the life of the product.	List of measures taken, or SQAP, or MOE / RSM	-	A	8.1.3.1.1	A	A	NA	SE1 SE2	A	A	NA	A	NA	NA	NA	ABD

Requirements ID	Safran Purchasing Segment (If Activity type = 'E'): NA (hors/except NA6B) - Buildings, infrastructure and facility management	NA6B - Storage and processing of documents	NC (except NC43/5/72/A) - Consumables	NC4/5: NC43/NC5 - Consumables: Lubrification & Specifics	NC72 - Consumables: Benefit calibration	NCA - Consumables: C-parts sourcing management	ND - Logistics	NE1-3: NE1/NE2/NE3 - IT and Telecommunication Software and Hardware	NE4-7: NE4/NE5/NE6/NE7 - IT and Telecommunication: Services and Support	NF1/NF2/NF4 - Study and Testing Services: Study, Engineering and Support	NF3/NF9 - Study and Testing Services: Testing	NF7/NF15 - Study and Testing Services: Technical documents / Calculation code	TA - Capital goods	TB - Tools	TC - Specific tools	Evolutions SAFe (2020 vs 2019): Safe V2020 - ID	SAFe 2024 - Evolutions (Enlargement to other types)	SAFe 2024 - Evolutions (New, Reinforced, Modified, Unchanged)
7.5.3e	NA	NA	NA	A	NA	NA	NA	NA	NA	A	A	A	A	A	A	-	-	N
7.5.3f	NA	NA	NA	A	NA	NA	NA	NA	NA	A	A	A	A	A	A	-	-	N
8																8	-	-
8.1																8.1	-	-
8.1a	NA	NA	NA	NA	A	NA	NA	NA	A	A	A	NA	A	A	A	8.1a	-	I
8.1b	A	NA	NA	NA	NA	NA	NA	NA	A	A	A	A	A	A	A	8.1b	-	I
8.1c	NA	A	NA	A	A	NA	A	NA	A	A	A	A	A	NA	NA	8.1e	-	I
8.1d	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.1f	-	M
8.1e	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.1c	-	R
8.1f	NA	NA	NA	NA	NA	NA	NA	NA	NA	A	A	NA	NA	NA	NA	8.1d	E	I
8.1g	NA	NA	NA	NA	NA	NA	NA	NA	NA	A	NA	NA	NA	NA	NA	8.3.2a	E	I
8.1h	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	-	-	N
8.1i	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	-	-	N
8.1j	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	-	-	N
8.1k	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	-	-	N
8.1l	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	-	-	N
8.1.1																8.1.1	-	-
8.1.1a	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	8.1.1a	-	I
8.1.1b	NA	NA	NA	NA	NA	NA	NA	NA	NA	A	A	NA	NA	NA	NA	8.1.1b	-	I
8.1.1c	NA	NA	NA	A	NA	NA	NA	NA	NA	NA	NA	NA	A	A	A	8.1.1c	-	I
8.1.1d	A	A	A	A	A	NA	A	NA	A	NA	A	NA	A	A	A	8.1.1d	-	I
8.1.1e	A	A	A	A	A	NA	A	NA	A	NA	A	NA	A	A	A	8.1.1e	-	I
8.1.2																8.1.2	-	-
8.1.2a	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.1.2a	-	I
8.1.2b	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.1.2b	-	I
8.1.3																8.1.3	-	-
8.1.3a	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.1.3a	E	I

Selected applicabilities

Requirements ID	Activity sector: S1 - SE1 - Aerospace (including Aerospace Defense)	S5 - SE2 - Non-Aerospace Defense & Automotive/Railway	S6 - SE3 - Other sectors	= Applicability on sector	Activity type: A - Build-to-Print	B - Build-to-Spec	C - Dealer, Distributor	D - Aeronautical Maintenance Service Provider	E - Non-Production Service Provider	F - Inter-operation Service Provider	G - Catalog, Standard, Standardized (COTS) Part Manufacturer	= Applicability on typology	Safran Purchasing Segment (If Activity type = 'E'): NA	NA6B	NC	NC4/5	NC72	NCA	ND	NE1-3	NE4-7	NF1/2/4	NF3/9	NF7/15	TA	TB	TC	= Applicability on segment
7.5.3e	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
7.5.3f	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8																												
8.1																												
8.1a	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1b	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1c	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1d	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1e	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1f	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1g	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1h	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1i	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1j	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1k	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1l	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1.1																												
8.1.1a	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1.1b	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1.1c	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1.1d	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1.1e	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1.2																												
8.1.2a	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1.2b	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.1.3																												
8.1.3a	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**

V --- Data reported by formulas in MCE-RCM sheet --- V

Type (Ti = Title / E=Requirement)	Requirements ID + Evolutions	Requirements description	Proof of Compliance examples	AMC linked in GRM-0123	Norme Applicability: ISO 9001	AS13100	Activity sector SE1 - Aerospace (including Aerospace Defense)	SE2 - Non-Aerospace Defense & Automotive/Railway	SE3 - Other sectors	= Applicability	Activity type A - Build-to-Print	B - Build-to-Spec	C - Dealer, Distributor	D - Aeronautical Maintenance Service Provider	E - Non-Production Service Provider	F - Inter-operation Service Provider	G - Catalog, Standard, Standardized (COTS) Part Manufacturer	= Applicability	Safran Purchasing Segment (If Activity type = 'E') NA (hors/except NA6B) - Buildings, infrastructure and facility management	NA6B - Storage and processing of documents	NC (except NC43/5/72/A) - Consumables	NC43/NC5 - Consumables: Lubrification & Specifics	NC72 - Consumables: Benefit calibration	NCA - Consumables: C-parts sourcing management	ND - Logistics	NE1/NE2/NE3 - IT and Telecommunication: Software and Hardware	NE4/NE5/NE6/NE7 - IT and Telecommunication: Services and Support	NF1/NF2/NF4 - Study and Testing Services: Study, Engineering and Support	NF3/NF9 - Study and Testing Services: Testing	NF7/NF15 - Study and Testing Services: Technical documents / Calculation code	TA - Capital goods	TB - Tools	TC - Specific tools	Evolutions SAFe (2020 vs 2019) Safe V2020 - ID	SAFe 2024 - Evolutions (Enlargement to other types)	SAFe 2024 - Evolutions (New, Reinforced, Modified, Unchanged)	Selected applicabilities: Activity sector S1 - SE1 - Aerospace (including Aerospace Defense)	S5 - SE2 - Non-Aerospace Defense & Automotive/Railway	S6 - SE3 - Other sectors	= Applicability on sector	Activity type A - Build-to-Print	B - Build-to-Spec	C - Dealer, Distributor	D - Aeronautical Maintenance Service Provider	E - Non-Production Service Provider	F - Inter-operation Service Provider	G - Catalog, Standard, Standardized (COTS) Part Manufacturer	= Applicability on typology	Safran Purchasing Segment (If Activity type = 'E') NA (hors/except NA6B) - Buildings, infrastructure and facility management	NA6B - Storage and processing of documents	NC (except NC43/5/72/A) - Consumables	NC43/NC5 - Consumables: Lubrification & Specifics	NC72 - Consumables: Benefit calibration	NCA - Consumables: C-parts sourcing management	ND - Logistics	NE1/NE2/NE3 - IT and Telecommunication: Software and Hardware	NE4/NE5/NE6/NE7 - IT and Telecommunication: Services and Support	NF1/NF2/NF4 - Study and Testing Services: Study, Engineering and Support	NF3/NF9 - Study and Testing Services: Testing	NF7/NF15 - Study and Testing Services: Technical documents / Calculation code	TA - Capital goods	TB - Tools	TC - Specific tools	= Applicability on segment
T3	8.1.4	**Prevention of counterfeit parts**	-	-																															8.1.4	-	-																													
E	8.1.4a	The Provider shall plan and implement a process to prevent counterfeit according with the associated AMC in GRM-0123.	List of measures taken, or SQAP, or MOE / RSM	AMC	A	8.4.2.1.3	A	A	NA	SE1 SE2	A	A	A	A	NA	NA	A	ABCDG	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.1.4a	-	I	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
T2	8.2	**Requirements for products and services**	-	-																															8.2	-	-																													
T3	8.2.1	**Customer communication**	-	-																															8.2.1	-	-																													
E	8.2.1a	If it is certified according to AS/EN/JISQ 91x0 series standard, the Provider shall grant access to Safran' in OASIS database to their certification audit data. Note: The Safran OIN code to be used is '6129615781' (SAFRAN / Martial Valin).	Formal engagement filed into RCM	-	A	4.3.4 + 8.4.1.4.1	A	A	A	Tous	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	8.2.1b	-	I	NA	NA	A	A	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.2.1b	The Provider shall ensure the accessibility of all required traceability information for articles in compliance with the table below: - Engine files => 6h* if aviation safety is impacted / 1 working day in other cases (**); - Other files or articles => 24h* if aviation safety is impacted / 2 working days in other cases(**). (*): Consecutive hours / (**): Including Safran's traceability test.	List of measures taken, or SQAP	AMC	A	8.4.1.4.2.1	A	A	NA	SE1 SE2	A	A	A	A	NA	A	A	ABCDFG	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.2.1c	-	I	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.2.1c	With regard to changes in their Quality Management System, the Provider possessing an official maintenance approval shall, for every update or at least once a year, provide Safran with a copy of: - Its certificates of approval (EASA, FAA, CAAC, others); - The lists of corresponding capabilities, including, where applicable, supporting documents such as "operations specifications"); - For US-based FAA organizations: USAOP SPEC A449 FAA (anti-drug/alcohol plan); - Its list of approved subcontractors, at Safran's request.	Document management procedure, or SQAP including list of measures taken	-	A	-	A	A	NA	SE1 SE2	NA	NA	NA	A	NA	NA	NA	D	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.2.1a	-	I	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
T3	8.2.2	**Determining the requirements for products and services**	-	-																															8.2.2	-	-																													
E	8.2.2a	The Provider shall comply with Safran requirements (detailed in table 8.5) in terms of the use of chemical substances as described in the BText (Banned Targeted External) list GRM-0091, whether they are used in isolation or contained in mixtures (solution consisting of two or more substances), used for the development, manufacturing of parts, control, assembly and/or disassembly of sub-assemblies or contained in products delivered to Safran group companies. At Safran's request, the Provider shall be able to present the appropriate documentary evidence. Note: The list of dangerous chemical substances BText "Banned Targeted External" is contained in document GRM-0091, available on the Safran group institutional website at the following address: https://www.safran-group.com/group/purchasing/documents-portals.	List of measures taken, or SQAP	AMC	A	-	A	A	A	Tous	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	8.2.2a	-	M	NA	NA	A	A	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.2.2b	If there is no possibility of eliminating the use of a T2-classified substance, the Provider shall seek Safran's approval and provide Safran with a report justifying the use of the substance. This report shall include: - The identity of the substance(s); - The name and contact details of the person(s) making the request; - An analysis of the replacement solutions, including the risks they present, along with their technical and economic feasibility. Note: This requirement is to be considered as 'Not Applicable' if the substance is a part of the Safran design.	List of measures taken, or SQAP	AMC	A	-	A	A	A	Tous	A	A	NA	A	A	A	NA	ABDEF	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	8.2.2b	-	I	NA	NA	A	A	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.2.2c	If the use of a T1- or T2-classified substance is authorized by Safran, for each delivered item, the Provider shall attach a report on the substances used, stating: - The name of the substance and its identifiers (CAS No.); - The location of the substance; - The quantity of the substance present in the final part, along with its percentage by weight; - The rules to be applied for safe usage of the part. Note: This requirement is to be considered as 'Not Applicable' if the substance is a part of the Safran design.	List of measures taken, or SQAP	AMC	A	-	A	A	A	Tous	A	A	NA	A	A	A	NA	ABDEF	NA	NA	NA	A	NA	NA	NA	NA	NA	NA	NA	NA	A	A	A	8.2.2c	-	R	NA	NA	A	A	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.2.2d	If a T1-classified substance is used in production or maintenance, the Provider shall: - Inform Safran immediately; - Implement a substitution plan, taking into account the ban date of the substance according to REACH regulation. Note: This requirement is to be considered as 'Not Applicable' if the substance is a part of the Safran design.	List of measures taken, or SQAP	-	A	-	A	A	A	Tous	A	A	NA	A	A	A	NA	ABDEF	NA	NA	NA	A	NA	NA	NA	NA	NA	NA	NA	NA	A	A	A	-	-	N	NA	NA	A	A	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.2.2e	At Safran's request, the Provider shall communicate its action plan for reducing greenhouse gas emissions.	Formal engagement filed into RCM	-	A	-	A	A	A	Tous	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	8.2.2e	-	I	NA	NA	A	A	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.2.2f	At Safran's request, the Provider shall communicate the elements (or respond to any questionnaire) allowing Safran to assess the maturity of its decarbonization approach. Providing its CDP (Carbon Disclosure Project) rating can help meet this requirement. Note 1: See website 'https://www.cdp.net/en' for information on CDP. Note 2: Safran expects its providers to reach level A of its evaluation grid presented in AMC_8.2.2f of GRM-0123 as soon as possible.	Formal engagement filed into RCM	AMC	A	-	A	A	A	Tous	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	-	-	N	NA	NA	A	A	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.2.2g	At Safran's request, the Provider shall communicate the carbon footprint (in CO2 equivalent) of the product(s) delivered to Safran.	Formal engagement filed into RCM	-	A	-	A	A	A	Tous	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	8.2.2f	-	I	NA	NA	A	A	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.2.2h	At Safran's request, the Provider shall communicate for products or services delivered to Safran, data needed for life cycle analysis including hypotheses made to obtain these data.	Formal engagement filed into RCM	-	A	-	A	A	NA	SE1 SE2	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.2.2g	-	I	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
T3	8.2.3	**Review of the requirements for products and services**	-	-																															8.2.3	-	-																													
E	8.2.3a	The Provider holding an accreditation (EASA, FAA, etc.) shall inform Safran of any applicable 'Airworthiness Directives' from regulation specified in the contract/order that would have been omitted in the contract/order.	List of measures taken, or SQAP	-	A	-	A	NA	NA	SE1	NA	A	NA	A	NA	NA	NA	BD	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.2.3a	-	I	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
T3	8.2.4	**Changes to requirements for products and services**	-	-																															8.2.4	-	-																													
T2	8.3	**Design and development of products and services**	-	-																															8.3	-	-																													
T3	8.3.1	**General**	-	-																															8.3.1	-	-																													
E	8.3.1a	The Provider shall implement a design and development process that meets the requirements of the AS/EN/JISQ 9145 (Advanced Product Quality Planning). For all "T" milestones that are not validated, the Provider shall propose and put in place an action plan that shall be approved by Safran. Note: see milestones in requirement 8.1f.	Requirements management procedure and/or Engineering system tool	-	A	8.3.1.1.1 + 8.3.1.1.2	A	A	NA	SE1 SE2	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.1a	-	R	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.3.1b	The Provider responsible for the design of its products shall initiate an eco-design approach to their products. Note: The Provider should implement a tool for managing engineering systems (see ISO 14040).	Design and development process description, or SQAP	AMC	A	4.3.2	A	A	NA	SE1 SE2	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.1d	-	I	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.3.1c	The Provider shall implement the necessary actions to maintain the design environment and ensure the ability to use the design data throughout the product's operational life.	Design and development process description, or SQAP	-	A	8.3.1.1.4 + 8.3.4.2.1	A	A	NA	SE1 SE2	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.1e	-	I	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.3.1d	At Safran's request, specifically for embedded software, planning, design, verification and support activities shall be carried out in accordance with the quality management requirements set out in the AS/EN/JIQS 9115 standard.	Design and development process description, or SQAP	-	A	-	A	A	NA	SE1 SE2	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.1b	-	I	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
T3	8.3.2	**Design and development planning**	-	-																															8.3.2	-	-																													
T3	8.3.3	**Design and development inputs**	-	-																															8.3.3	-	-																													
E	8.3.3a	The Provider shall ensure that the technical documents and data provided by Safran, and their revision issues, correspond to the list of contractual documents defined in the contract and/or the technical specification.	Design and development process description, or SQAP	-	A	8.2.3.3.1	A	A	NA	SE1 SE2	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.3a	-	I	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.3.3b	When designing the product, the Provider shall take into account the constraints related to the prevention, detection and elimination of FOD (Foreign Object Damage).	nd development process description	-	A	8.3.3.3.1	A	A	NA	SE1 SE2	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.3b	-	I	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
T3	8.3.4	**Design and development controls**	-	-																															8.3.4	-	-																													
E	8.3.4a	Unless Safran agreement, the maturity of the technology solutions selected at the latest by the end of the preliminary design review (PDR milestone) shall be greater than TRL 6 and MRL 6 (Technology / Manufacturing Readiness Level).	Design and development process description, or SQAP	AMC	A	-	A	A	NA	SE1 SE2	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.4a	-	I	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.3.4b	The Provider shall have a Safran-approved documented process for managing the qualification tests, if it is responsible for product qualification, in whole or in part.	Qualification process description, or SQAP	-	A	8.3.4.4.3	A	A	NA	SE1 SE2	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.4b	-	I	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.3.4c	Before running the tests, the Provider shall submit to Safran for approval the test program.	Qualification process description, or SQAP	-	A	8.3.4.4.3	A	A	NA	SE1 SE2	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.4c	-	I	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.3.4d	Before running the tests, the Provider shall submit to Safran for approval the list of laboratories carrying out the qualification tests (including the Provider's facilities).	Qualification process description, or SQAP	-	A	8.3.4.4.4.1	A	A	NA	SE1 SE2	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.4d	-	I	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA

V --- Data reported by formulas in MCE-RCM sheet --- V

Type (Ti = Title / E=Requirement)	Requirements ID + Evolutions	Requirements description	Proof of Compliance examples	AMC linked in GRM-0123	Norme Applicability: ISO 9001	Norme Applicability: AS13100	Activity sector SE1 - Aerospace (including Aerospace Defense)	SE2 - Non-Aerospace Defense & Automotive/Railway	SE3 - Other sectors	= Applicability
E	8.3.4e	Before running the tests, the Provider shall ensure and certify, by means of a certificate of compliance signed by the designated quality representative, that: - The test benches and measuring equipment are suitable for the test to be performed and are properly calibrated; - The test set-up allows the test to be performed under appropriate conditions to ensure the validity of the results; - The test samples (products or test pieces) comply with the approved design and manufacturing data; - The test is carried out in accordance with the applicable procedures; - All accepted deviations from the applicable provisions are recorded with evidence that these deviations will not affect the validity of the test results.	alification process description, or SQ	-	A	8.3.4.4.1	A	A	NA	SE1 SE2
E	8.3.4f	The Provider shall submit to Safran for review and acceptance the qualification test reports. These reports shall be previously validated by the Provider's authorized representative and include a pass/fail statement.	Qualification process description, or SQAP	-	A	8.3.4.4.7	A	A	NA	SE1 SE2
E	8.3.4g	The Provider shall communicate to Safran any design problems detected by its teams at any stage in the life of the product, including this occurring on another of its products or programs, that could call into question the Declaration of Definition and Performance (DDP) of the product delivered to Safran, or its development schedule.	Qualification process description, or SQAP	-	A	-	A	A	NA	SE1 SE2
T3	8.3.5	**Design and development outputs**	-	-						
E	8.3.5a	The Provider shall establish a product risk analysis (product FMECA, etc.).	Design and development process description, precising AMDEC and risks analysis, or SQAP	-	A	8.3.3.2.1 + 8.3.3.2.3	A	A	NA	SE1 SE2
E	8.3.5b	The Provider shall have a documented procedure accepted by Safran for managing the transfer of Safran-approved design data between the Provider's design organization and the Provider's production organization. This procedure also applies to prototypes. This arrangement, or a similar interim arrangement, shall also cover the management of the interface with the subcontractors' production organizations.	Procedure, or SQAP	-	A	8.5.1.4.2	A	A	NA	SE1 SE2
E	8.3.5c	For each product, the Provider shall establish a DDP (Declaration of Definition and Performance) certifying that the product meets the requirements and detailing any discrepancies, and send it to Safran. The DDP shall be signed by one of the Provider's authorized representatives. The DDP shall be updated whenever modifications are made to the product or to the deliverables that impact the DDP.	Design and development process description, or SQAP	AMC	A	-	A	A	NA	SE1 SE2
E	8.3.5d	When the contract requires the Provider to supply technical documentation relating to the maintenance and/or in-service repair of their product, the Provider shall have a Safran-approved documented procedure which addresses the following points: - Preparation of maintenance documentation (including format and language); - Verification of technical consistency (in particular consistency with the Safran technical specifications for the product and with the corresponding approved product modifications and repairs); - Review (check for clarity, readability, typos, etc.); - Verification of feasibility in the workshop and the adequacy of the technical documentation. Evidence of these checks shall be conserved; - Consideration of comments and requests for changes made by users of the technical maintenance documentation; - Technical maintenance documentation approval by authorized persons.	Procedure, or SQAP	-	A	-	A	A	NA	SE1 SE2
E	8.3.5e	At the end of the development process, the Provider shall analyze how the project progressed and identify and record the lessons learned for other developments.	Design and development process description, or SQAP	-	A	-	A	A	NA	SE1 SE2
T3	8.3.6	**Design and development changes**	-	-						
E	8.3.6a	The Provider shall apply a design change process in accordance with AS/EN/JISQ 9116 standard. All design changes shall be approved by Safran unless an official delegation has been granted to the Provider. The conditions of this delegation shall be covered by a formal agreement between the Provider and Safran. Applications for design changes shall be made using forms provided by Safran or, alternatively, forms approved by Safran. Unless Safran indicates otherwise, once the detailed design stage (CDR) has been completed and accepted, any change to the definition file and the repair and maintenance methods shall be managed by the Provider through a design change request. Note: Upon Safran's request, the Provider should organize periodical Change Control Board (CCB) meetings with the Customer, to examine and agree upon the proposed changes.	Design and development process description, or SQAP	-	A	8.3.6.1.1 + 8.3.6.1.2	A	A	NA	SE1 SE2
T2	8.4	**Control of externally provided processes, products, and services**	-	-						
T3	8.4.1	**General**	-	AMC						
E	8.4.1a	At Safran's request, the Provider shall make provisions to guarantee the supply of raw materials from a supply pair raw material producer / raw material or raw material distributor / raw material approved by Safran. Any deviation shall be formally approved by Safran, and the approval request shall at least include the following elements: - The Provider's contact details (name, site); - The material's safety data sheet; - The technical data sheet; - The reason for the request (capacity, safety, benefit including the price, etc).	List of measures taken, or SQAP	-	A	-	A	A	A	Tous
E	8.4.1b	Before any subcontracting of a design and/or qualification activity, the Provider shall submit the list of suppliers concerned to Safran.	Formal engagement filed into RCM	-	A	-	A	A	NA	SE1 SE2
E	8.4.1c	In the event that the Provider is responsible for product design and production under their contract with Safran, and if the Provider decides to outsource production, a specific agreement shall be established between the Provider and the production subcontractor for the management and transfer of non-approved design data (e.g. for prototypes and test samples) and approved design data.	List of measures taken, or SQAP	-	A	-	A	A	NA	SE1 SE2
T3	8.4.2	**Type and extent of control**	-	-						
T3	8.4.3	**Information for external providers**	-	AMC						
E	8.4.3a	The Provider shall send their subcontractors a documented description of the requirements applicable to the Sector/Type pairings (refer to section 2.3.2) in this document and any other document related to the contract or purchase order.	Supplier's requirement toward subcontractors, or dispositions implemented and described in the SQAP	-	A	8.4.3.1.1	A	A	A	Tous
E	8.4.3b	The Provider shall ensure that parts or assemblies intended for maintenance on Safran equipment: - New: Are produced and delivered with a release certificate issued by a Production Approval Holder (PAH). Parts produced under Part Manufacturer Approval (PMA) without Original Equipment Manufacturer (OEM) agreement are not allowed. - Repared: Are received with their release certificates. Release certificate shall specify maintenance data used. Only Instructions for Continuous Airworthiness (ICA) defined in manuals or documentation approved by Type Certificate Holder (TCH) or Original Equipement Manufacturer (OEM) shall be been used. Repair approved under DOA ('Design Organization Approval') from an organization other than the TCH or OEM or approved by DER ('Design Engineering Representative') have been approved by Safran to use on any Safran product. For parts with a limited service life (LLP – 'Life Limited Parts'), the Provider shall also ensure that they remain segregated from any PMA parts or parts that have	List of measures taken, or SQAP, or MOE / RSM	-	A	-	A	A	NA	SE1 SE2
T2	8.5	**Production and service provision**	-	-						
T3	8.5.1	**Control of production and service provision**	-	AMC						
T4	8.5.1.1	**Control of Equipment, Tools, and Software programs**	-	AMC						
T4	8.5.1.2	**Validation and Control of Special Processes**	-	-						

Type	Requirements ID	Activity type: A - Build-to-Print	B - Build-to-Spec	C - Dealer, Distributor	D - Aeronautical Maintenance Service Provider	E - Non-Production Service Provider	F - Inter-operation Service Provider	G - Catalog, Standard, Standardized (COTS) Part Manufacturer	= Applicability	Safran Purchasing Segment (If Activity type = 'E'): NA (hors/except NA6B) - Buildings, infrastructure and facility management	NA6B - Storage and processing of documents	NC (except NC43/5/72/A) - Consumables	NC43/NC5 - Consumables: Lubrification & Specifics	NC72 - Consumables: Benefit calibration	NCA - Consumables: C-parts sourcing management	ND - Logistics	NE1/NE2/NE3 - IT and Telecommunication: Software and Hardware	NE4/NE5/NE6/NE7 - IT and Telecommunication: Services and Support	NF1/NF2/NF4 - Study and Testing Services: Study, Engineering and Support	NF3/NF9 - Study and Testing Services: Testing	NF7/NF15 - Study and Testing Services: Technical documents / Calculation code	TA - Capital goods	TB - Tools	TC - Specific tools	Evolutions SAFe (2020 vs 2019): Safe V2020 - ID	SAFe 2024 - Evolutions (Enlargement to other types)	SAFe 2024 - Evolutions (New, Reinforced, Modified, Unchanged)
E	8.3.4e	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.4e	-	I
E	8.3.4f	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.4f	-	I
E	8.3.4g	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.4g	-	I
T3	8.3.5																								**8.3.5**	-	-
E	8.3.5a	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.5a	-	I
E	8.3.5b	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.5b	-	I
E	8.3.5c	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.5c	-	I
E	8.3.5d	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.5d	-	I
E	8.3.5e	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.5e	-	I
T3	8.3.6																								**8.3.6**	-	-
E	8.3.6a	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.3.6a	-	I
T2	8.4																								**8.4**	-	-
T3	8.4.1																								**8.4.1**	-	-
E	8.4.1a	A	NA	A	NA	NA	NA	NA	AC	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.4.1a	-	R
E	8.4.1b	NA	A	NA	NA	A	NA	NA	BE	NA	NA	NA	NA	NA	NA	NA	NA	NA	A	A	NA	NA	NA	NA	8.4.1b	E	I
E	8.4.1c	NA	A	NA	NA	A	NA	NA	BE	NA	NA	NA	A	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.4.1c	E	I
T3	8.4.2																								**8.4.2**	-	-
T3	8.4.3																								**8.4.3**	-	-
E	8.4.3a	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	8.4.3a	-	I
E	8.4.3b	NA	NA	NA	A	NA	NA	NA	D	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.4.3b	-	I
T2	8.5																								**8.5**	-	-
T3	8.5.1																								**8.5.1**	-	-
T4	8.5.1.1																								**8.5.1.1**	-	-
T4	8.5.1.2																								**8.5.1.2**	-	-

Selected applicabilities

Type	Requirements ID	Activity sector: S1 - SE1 - Aerospace (including Aerospace Defense)	S5 - SE2 - Non-Aerospace Defense & Automotive/Railway	S6 - SE3 - Other sectors	= Applicability on sector	Activity type: A - Build-to-Print	B - Build-to-Spec	C - Dealer, Distributor	D - Aeronautical Maintenance Service Provider	E - Non-Production Service Provider	F - Inter-operation Service Provider	G - Catalog, Standard, Standardized (COTS) Part Manufacturer	= Applicability on typology	Safran Purchasing Segment (If Activity type = 'E'): NA	NA6B	NC	NC4/5	NC72	NCA	ND	NE1-3	NE4-7	NF1/NF2/NF4	NF14/3	F1/2/4	TA	TB	TC	= Applicability on segment
E	8.3.4e	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
E	8.3.4f	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
E	8.3.4g	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
T3	8.3.5																												
E	8.3.5a	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
E	8.3.5b	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
E	8.3.5c	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
E	8.3.5d	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
E	8.3.5e	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
T3	8.3.6																												
E	8.3.6a	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
T2	8.4																												
T3	8.4.1																												
E	8.4.1a	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
E	8.4.1b	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
E	8.4.1c	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
T3	8.4.2																												
T3	8.4.3																												
E	8.4.3a	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
E	8.4.3b	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
T2	8.5																												
T3	8.5.1																												
T4	8.5.1.1																												
T4	8.5.1.2																												

V --- Data reported by formulas in MCE-RCM sheet --- V

Type (Ti = Title / E=Requirement)	Requirements ID + Evolutions	Requirements description	Proof of Compliance examples	AMC linked in GRM-0123	Norme Applicability: ISO 9001	Norme Applicability: AS13100	Activity sector SE1: SE1 - Aerospace (including Aerospace Defense)	Activity sector SE2: SE2 - Non-Aerospace Defense & Automotive/Railway	Activity sector SE3: SE3 - Other sectors	Activity sector =: Applicability	Activity type A: A - Build-to-Print	Activity type B: B - Build-to-Spec	Activity type C: C - Dealer, Distributor	Activity type D: D - Aeronautical Maintenance Service Provider	Activity type E: E - Non-Production Service Provider	Activity type F: F - Inter-operation Service Provider	Activity type G: G - Catalog, Standard, Standardized (COTS) Part Manufacturer	Activity type =: Applicability	NA: NA (hors/except NA6B) - Buildings, infrastructure and facility management	NA6B: NA6B - Storage and processing of documents	NC: NC (except NC43/5/72/A) - Consumables	NC4/5: NC43/NC5 - Consumables: Lubrification & Specifics	NC72: NC72 - Consumables: Benefit calibration	NCA: NCA - Consumables: C-parts sourcing management	ND: ND - Logistics	NE1-3: NE1/NE2/NE3 - IT and Telecommunication: Software and Hardware	NE4-7: NE4/NE5/NE6/NE7 - IT and Telecommunication: Services and Support	NF1/NF2/NF4 - Study and Testing Services: Study, Engineering and Support	NF14/3: NF3/NF9 - Study and Testing Services: Testing	F1/2/4: NF7/NF15 - Study and Testing Services: Technical documents / Calculation code	TA: TA - Capital goods	TB: TB - Tools	TC: TC - Specific tools	Evolutions SAFe (2020 vs 2019): Safe V2020 - ID	SAFe 2024 - Evolutions (Enlargement to other types)	SAFe 2024 - Evolutions (New, Reinforced, Modified, Unchanged)
E	8.5.1.2a	Providers operating Special Processes (SP) for Safran shall be Nadcap accredited for the SP listed in the GRM-0135. Types 'A' and 'F' providers shall declare Safran as customer on the site eAuditNet. _ Note: For laboratories, an accreditation delivered by an organization belonging to EA / ILAC / IAF mutual recognition agreements can be accepted as an alternative to Nadcap accreditation.	NADCAP Accreditations	-	A	-	A	A	NA	SE1 SE2	A	A	NA	NA	A	A	NA	ABEF	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	A	NA	NA	NA	NA	8.5.1.2a	-	I
E	8.5.1.2b	The providers that implement special processes shall, for all their own special processes (including laboratory tests) and those of their sub-contractors, obtain the qualification of the SP formalized by a certificate of qualification issued by the company holder of product definition (refer to chapter 5 of GRM-0123). The certificate may be delivered by each Safran group companies, holders of the articles definition. The table 8.6 indicates the applicability of the requirement to qualify the special processes according to the type of SP service. By default, the qualification of a production resource is mandatory when it occurs on a semi-finished or finished product. Note1: The validity of qualification granted by Safran is specified in the chapter 5 of GRM-0123. Note2: The Provider shall include the qualification of special processes in their schedule for implementing the chosen industrial plan. Note3: For laboratory tests, qualification certificates are valid for all Safran group companies.	Special process qualification and surveillance procedure, or SQAP	AMC	A	-	A	A	NA	SE1 SE2	A	NA	NA	NA	A	A	NA	AEF	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	A	NA	NA	NA	NA	8.5.1.2d	-	I
E	8.5.1.2c	The Provider shall identify, qualify and monitor their special processes, including laboratory tests and those of their sub-contractors in accordance with their procedures and the technical references used in the definition or the purchase order.	s qualification and surveillance proc	-	A	-	A	A	NA	SE1 SE2	NA	A	NA	NA	NA	NA	NA	B	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.5.1.2e	-	I
T4	**8.5.1.3**	**Production Process Verification**	-	-																														**8.5.1.3**	-	-
E	8.5.1.3a	The Provider shall implement a Production Parts Approval Process (PPAP) which makes it possible to: - Demonstrate the production potential of Safran products at the rate of demand; - Formalize the entry into the serial production phase; - Record compliance with the requirements of standard AS/EN/JISQ 9145 and those specific to Safran. PPAP form (GRF-0041) is mandatory for Type 'A' Provider. Acceptance of deviations must be formalized through the: - System Quality Assurance Plan (GRF-0018), for Type 'A' providers; - Project plan for Type 'B' providers. _	Industrial validation process described and formalized, or SQAP	AMC	A	-	A	A	NA	SE1 SE2	A	A	NA	NA	NA	NA	NA	AB	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.5.1.3a	-	R
E	8.5.1.3b	For any change in one of the parameters or criteria of an existing PPAP, the Provider shall first carry out a risk assessment (per GRF-0160 for Type 'A'), with its action plan, which will be submitted to Safran.	Industrial validation process described and formalized, or SQAP	-	A	8.5.1.7.1	A	A	NA	SE1 SE2	A	A	NA	NA	NA	NA	NA	AB	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.5.1.3c	-	I
E	8.5.1.3c	The Provider shall implement analysis methods for its measurement systems (Measurement System Analysis – MSA).	dation process described and formal	-	A	-	A	A	NA	SE1 SE2	A	A	NA	NA	NA	NA	NA	AB	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.5.1.3f	-	I
E	8.5.1.3d	The Provider shall submit a new PPAP/FAI to Safran for any interruption in production lasting more than 24 months. Note: This lapse is from the completion of the last production operation to the actual restart of production.	Industrial validation process described and formalized, or SQAP	-	A	-	A	A	NA	SE1 SE2	A	A	NA	NA	NA	NA	NA	AB	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.5.1.3d	-	M
E	8.5.1.3e	The Provider shall perform first article inspection in accordance with AS/EN/JISQ 9102 and shall obtain approval of industrialization milestone 'FAIR' (I3/T7) by Safran prior to delivering the first parts. Note: In case of release of a part whose milestone 'FAIR' (I3/T7) has not been completed, the Provider shall: - Identify unfulfilled requirements; - Describe the alternative actions implemented to ensure the acceptability of the released parts; - Propose an action plan to meet requirements in the future; - Obtain formal authorization from Safran before releasing the parts.	Industrial validation process described and formalized, or SQAP	-	A	8.5.1.6.1	A	A	NA	SE1 SE2	A	NA	NA	NA	NA	NA	NA	A	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.5.1.3b	-	I
E	8.5.1.3f	The Provider shall submit a new industrial substantiation to Safran for any interruption in repair lasting more than 24 months. Note: The start of the 24 months period corresponds to the date of the last operation of the work order on the last product.	Industrial validation process described and formalized, or SQAP	-	A	-	A	NA	NA	SE1	NA	NA	NA	A	NA	NA	NA	D	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.5.1.3e	-	I
E	8.5.1.3g	The Provider shall inform Safran within 15 days in the event of increase of scrap rate during the manufacturing of critical parts or process impacting product key characteristics (e.g.: metallurgical or composite quality).	Corrective and preventive actions management procedure, or list of measures taken in the SQAP	-	A	-	A	A	NA	SE1 SE2	A	A	NA	NA	NA	NA	NA	AB	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	10.1c	-	I
T3	**8.5.2**	**Identification and traceability**	-	**AMC**																														**8.5.2**	-	-
E	8.5.2a	The Provider shall set up adequate traceability methods for the products or services provided. In particular, for the numbers provided by Safran, the Provider shall manage individual numbers or batch numbers of products. Note 1: Traceability shall be ascending and descending to meet regulatory deadlines depending on the criticality of the event, favoring digital recordings. Note 2: For products identified by batch numbers, and having undergone heat treatment, traceability of the heat treatment batch shall be ensured.	Identification and traceability process, or SQAP	-	A	8.5.2.1.1	A	A	NA	SE1 SE2	A	A	A	NA	NA	A	A	ABCFG	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.5.2a	-	M
E	8.5.2b	The raw material Provider shall guarantee the traceability of the heat treatment batch.	Identification and traceability process, or SQAP	-	A	-	A	A	NA	SE1 SE2	A	A	NA	NA	NA	NA	NA	AB	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	-	-	N
E	8.5.2c	In the absence of identification and marking requirements specified by Safran, the requirements issued from ATA S1000D or ATA Spec 2000/2200 standards shall apply.	Identification and traceability process, or SQAP	-	A	-	A	A	NA	SE1 SE2	A	A	NA	A	NA	NA	NA	ABD	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.5.2d	E	M
E	8.5.2d	The Provider shall ensure the traceability of repaired parts (Part number, Serial number) and of the operations carried out (operator identification, date and signature/stamp or any other valid mean). This traceability shall be ensured at all stages and at all times.	fication and traceability process, or S	-	A	-	A	A	NA	SE1 SE2	NA	NA	NA	A	NA	NA	NA	D	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.5.2b	-	I
E	8.5.2e	The Provider shall ensure, in their premises, a physical separation between parts provided by Safran for repair (Type 'D') and new production parts.	Internal physical flow description	-	A	-	A	A	NA	SE1 SE2	NA	NA	NA	A	NA	NA	NA	D	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.5.2c	-	I
T3	**8.5.3**	**Property belonging to customers or external providers**	-	**AMC**																														**8.5.3**	-	-
E	8.5.3a	The means and equipment made available to the Provider for executing the contract shall be returned in accordance with the conditions defined by Safran in the contract.	Management process of means and equipment property belonging to customers or external providers	-	A	-	A	A	A	Tous	A	A	A	A	A	A	A	Toutes	A	NA	NA	NA	A	NA	A	NA	A	A	A	A	A	A	A	8.5.3a	-	I
E	8.5.3b	Non-compliant items provided by Safran (parts, means, equipment, etc.) returned to Safran for processing shall bear the visible note, in red characters, on the delivery slip: "RETURNED NON-COMPLIANT PART". When shipping, these non-compliant items shall not be mixed with compliant products.	Management process of means and equipment property belonging to customers or external providers	-	A	-	A	A	A	Tous	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A	8.5.3b	-	I
T3	**8.5.4**	**Preservation**	-	**AMC**																														**8.5.4**	-	-
E	8.5.4a	The Provider shall conduct a risk analysis for the presence of foreign objects (FOD) and to communique it to Safran on request. In the event of an identified FOD risk by the Provider or Safran, the Provider shall set up a FOD prevention program in accordance with AS/EN/SJAC 9146.	Risk management process, or SQAP	-	A	8.3.3.3.1	A	A	NA	SE1 SE2	A	A	A	A	NA	A	A	ABCDFG	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.5.4a	-	M
T3	**8.5.5**	**Post-delivery activities**	-	-																														**8.5.5**	-	-
E	8.5.5a	Any external provider who is not PART 145 accredited shall systematically establish a Maintenance Validation File (DVE) and submit any changes to Safran for approval and updating of this file. For a PART 145 certified external provider, a DVE shall be requested by Safran, and its change history shall be managed by the Provider. _	List of systems related measures taken to ensure DVE realisation, or SQAP	AMC	A	-	A	A	NA	SE1 SE2	NA	NA	NA	A	NA	NA	NA	D	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.5.5a	-	I
E	8.5.5b	At Safran's request, the Provider shall assist Safran in investigations and inquiries regarding in-service events: - Accidents, incidents or failures involving a product designed by the Provider, - Assistance in defining corrective or precautionary measures (e.g. provision of data contributing to the drafting of airworthiness directives. The results of the investigations and analyses carried out by the Provider shall be communicated to Safran within the deadline stipulated at the time of the request, or failing that, no later than 60 days after the request.	Formal engagement filed into RCM	-	A	10.2.4.2	A	A	NA	SE1 SE2	A	A	NA	A	NA	NA	NA	ABD	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	8.5.5b	E	I
T3	**8.5.6**	**Control of changes**	-	-																														**8.5.6**	-	-

Selected applicabilities

Requirements ID	Activity sector S1: SE1 - Aerospace (including Aerospace Defense)	Activity sector S5: SE2 - Non-Aerospace Defense & Automotive/Railway	Activity sector S6: SE3 - Other sectors	=: Applicability on sector	Activity type A: A - Build-to-Print	B: B - Build-to-Spec	C: C - Dealer, Distributor	D: D - Aeronautical Maintenance Service Provider	E: E - Non-Production Service Provider	F: F - Inter-operation Service Provider	G: G - Catalog, Standard, Standardized (COTS) Part Manufacturer	=: Applicability on typology	NA: NA (hors/except NA6B) - Buildings, infrastructure and facility management	NA6B: NA6B - Storage and processing of documents	NC: NC (except NC43/5/72/A) - Consumables	NC4/5: NC43/NC5 - Consumables: Lubrification & Specifics	NC72: NC72 - Consumables: Benefit calibration	NCA: NCA - Consumables: C-parts sourcing management	ND: ND - Logistics	NE1-3: NE1/NE2/NE3 - IT and Telecommunication: Software and Hardware	NE4/NE5/NE6/NE7 - IT and Telecommunication: Services and Support	NE4-7: NF1/NF2/NF4 - Study and Testing Services: Study, Engineering and Support	NF14/3: NF3/NF9 - Study and Testing Services: Testing	F1/2/4: NF7/NF15 - Study and Testing Services: Technical documents / Calculation code	TA: TA - Capital goods	TB: TB - Tools	TC: TC - Specific tools	=: Applicability on segment
8.5.1.2a	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.1.2b	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.1.2c	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.1.3																												
8.5.1.3a	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.1.3b	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.1.3c	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.1.3d	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.1.3e	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.1.3f	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.1.3g	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.2																												
8.5.2a	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.2b	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.2c	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.2d	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.2e	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.3																												
8.5.3a	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.3b	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.4																												
8.5.4a	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.5																												
8.5.5a	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.5b	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.5.6																												

SAFRAN

Matrice de Conformité aux Exigences / *Requirements Compliance Matrix*

GRF-0033 Edition 6

V --- Data reported by formulas in MCE-RCM sheet --- V

Type (Ti = Title / E=Requirement)	Requirements ID + Evolutions	Requirements description	Proof of Compliance examples	AMC linked in GRM-0123	Norme Applicability: ISO 9001	Norme Applicability: AS13100	Activity sector: SE1 - Aerospace (including Aerospace Defense)	SE2 - Non-Aerospace Defense & Automotive/Railway	SE3 - Other sectors	= Applicability	Activity type: A - Build-to-Print	B - Build-to-Spec	C - Dealer, Distributor	D - Aeronautical Maintenance Service Provider	E - Non-Production Service Provider	F - Inter-operation Service Provider	G - Catalog, Standard, Standardized (COTS) Part Manufacturer	= Applicability	Safran Purchasing Segment (If Activity type = 'E'): NA (hors/except NA6B) - Buildings, infrastructure and facility management	NA6B - Storage and processing of documents	NC (except NC43/5/72/A) - Consumables	NC43/NC5 - Consumables: Lubrification & Specifics	NC72 - Consumables: Benefit calibration	NCA - Consumables: C-parts sourcing management	ND - Logistics	NE1/NE2/NE3 - IT and Telecommunication: Software and Hardware	NE4/NE5/NE6/NE7 - IT and Telecommunication: Services and Support	NF1/NF2/NF4 - Study and Testing Services: Study, Engineering and Support	NF3/NF9 - Study and Testing Services: Testing	NF7/NF15 - Study and Testing Services: Technical documents / Calculation code	TA - Capital goods	TB - Tools	TC - Specific tools
T2	8.6	**Release of products and services**	-	AMC																													
E	8.6a	The Provider shall deliver the product or service accompanied by the documents certifying its conformance with the order and current regulations in accordance with tables 8.7 and 8.8.	Dedicated work instruction available at workstation, or list of measures taken into the SQAP	AMC	A	-	A	A	A	Tous	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
E	8.6b	The Provider shall ensure that the enclosed documents are explicitly associated with the products and accessible without damaging the packaging, and there shall only be one reference per package. Note: For memory, the General Logistic Conditions (GLC) shall be respected in accordance to the contract.	Dedicated work instruction available at workstation, or list of measures taken into the SQAP	-	A	-	A	A	A	Tous	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
E	8.6c	At Safran's request, the Provider shall appoint a DPRV ('Delegated Product Release Verification') representative and implement the EN 9117 and AS13001 process in accordance with the chapter 4 of GRM-0123.	Name of representative, mission description, and work instruction descibing the delegated activities	-	A	8.4.2.2.1 + 8.6.1.4	A	A	NA	SE1 SE2	A	A	NA	NA	NA	NA	NA	AB	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.6d	The cosmetic characteristics of the product acceptable to Safran shall be verified up to the product's release process. Note: In particular, all visible parts on products should be free of scratches, knocks, traces of residue, stains, drips, peeling, irregular appearance, etc.	Cosmetic catalog validated by Safran	AMC	A	-	A	A	A	Tous	A	A	NA	NA	A	A	NA	ABEF	A	NA	A	A	A	A	NA	NA	NA	NA	NA	NA	A	A	A
E	8.6e	For products subject to a shelf life, the Provider shall deliver these products with at least 80% of their shelf life remaining.	ruction, or list of measures taken in	-	A	-	A	A	A	Tous	A	A	A	A	A	NA	A	ABCDEG	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
E	8.6f	If the Provider receives a product from Safran which has been released for use before all of the inspection and measurement activities have been carried out, they shall maintain its traceability. They may only deliver the assembly embodying those products after the initial pre-release has been authorized. Note: When a product is released for use in production before having completed all the necessary verification activities, the authorization shall be initialized and validated by Safran prior to delivery.	Traceability method description, or list of measures taken in the SQAP	-	A	-	A	A	NA	SE1 SE2	A	NA	NA	NA	NA	A	NA	AF	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.6g	At Safran's request, the Provider shall have their test equipment qualified by Safran. Note: Test bench designers should, in particular, demonstrate through calculations in the qualification file that the uncertainties in the test bench's measurement chain are compatible with Safran's requirements.	Test benches quaification procedure	AMC	A	-	A	A	NA	SE1 SE2	A	A	NA	A	NA	NA	NA	ABD	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.6h	The Provider shall establish controls of acceptance authority media (e.g., stamps, electronic signatures, passwords) used. The Provider shall aware the personnel in charge of declaring the conformity of the product of the significance commitment that the allocation of such media represents in term of safe operation of the end product. This awareness must focus on: - The ownership of acceptance authority media and the value of the commitment of the owner. (including ethical behavior), - The value of acceptance authority media as a guarantee of compliance and therefore the safe operation of the end product, - The prohibition of: * Validating the compliance by anticipation of all the physical and/or visual control, * Validating the compliance being distant, * Using and operating false document (e.g.: Certificate of Compliance, Material Certificate, etc.), * Falsifying documents guaranteeing compliance.	Description of measures taken, or SQAP, or MOE / RSM and OP SPEC A0005 of FAA 14CFR145 certificates	-	A	8.4.2.4.1	A	A	A	Tous	A	A	A	A	A	A	A	Toutes	NA	NA	NA	A	A	NA	NA	NA	NA	A	A	A	A	A	A
T2	8.7	**Control of non-conforming outputs**	-	-																													
E	8.7a	In case of detection or suspicion of a non-conformance on a product delivered or in transit to Safran, the Provider shall declare it to Safran within 48 hours and treat it in compliance with a recognized method: 9S in accordance with AS/EN/JISQ 9136 or equivalent (8D in accordance with AS13000). Note1: Safran reserves the right to pass on to the Provider all or part of the costs inherent in the treatment of this non-conformance, including the installation of a quality wall as described in guide GRM-0237. Note2: For type 'E' providers, standards above are to be used as guides and not as applicable standards.	Magagement procedure of non conforming product, or list of measures taken in the SQAP	AMC	A	10.2.3.1	A	A	A	Tous	A	A	A	A	A	A	A	Toutes	NA	NA	NA	A	A	NA	NA	NA	NA	A	A	A	A	A	A
E	8.7b	At Safran's request, the Provider shall check the products affected by the non-conformance on Safran's premises and/or at Safran's customers.	non conforming product, or list of m	-	A	-	A	A	A	Tous	A	A	A	A	A	A	A	Toutes	A	NA	A	A	A	NA	NA	NA	NA	NA	NA	NA	A	A	A
E	8.7c	To release a product that does not comply with the approved definition or the purchase order, while demonstration of conformance is in progress, the Provider shall have received Safran's formal acceptance of the concession (using Safran form if requested or forms in accordance AS/EN/JISQ 9131) or formal agreement to deliver (production permit or preliminary release).	non conforming product, or list of m	AMC	A	-	A	A	A	Tous	A	A	A	NA	A	NA	A	ABCEG	NA	NA	NA	A	NA	NA	NA	NA	NA	NA	NA	NA	A	NA	A
E	8.7d	Actions on products: Rejected products – Product manufactured using material provided by Safran The Provider shall receive authorization from Safran before to return or destroy concerned products.	Magagement procedure of non conforming product, or list of measures taken in the SQAP	-	A	-	A	A	A	Tous	A	A	NA	NA	NA	A	NA	ABF	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.7e	To release a non-conforming product, the Provider shall have received formal acceptance of the concession from Safran (in accordance with Original Equipment Manufacturer/Type Certificate Holder concession). The Provider shall require Safran's agreement for all deviations relating to ICA (process, Consumable Product, etc.), justified by an Original Equipment Manufacturer/Type Certificate Holder agreement.	non conforming product, or list of m	AMC	A	-	A	A	NA	SE1 SE2	NA	NA	NA	A	NA	NA	NA	D	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.7f	Actions on products: Rejected products – non compliant product after repair/maintenance Items found as non-repairable during maintenance and repair tasks shall be identified accordingly. Provider shall inform Safran as soon as possible ('findings report') of the list of items eligible for scrapping. Safran will inform the Provider of the processing of these items. Note: Only the Owner of an Item is authorized to declare it as 'SCRAPPED'.	Magagement procedure of non conforming product, or list of measures taken in the SQAP	-	A	-	A	A	NA	SE1 SE2	NA	NA	NA	A	NA	NA	NA	D	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.7g	Actions on products: Rejected products – Products with individual serial numbers If the serial number was assigned by Safran, the Provider shall comply with the Safran procedure to create or reassign serial numbers. The Provider shall inform Safran of the rejected serial numbers.	non conforming product, or list of m	-	A	-	A	A	NA	SE1 SE2	A	A	NA	A	NA	NA	NA	ABD	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
E	8.7h	In case the Provider requests to handle the return of goods under letters for return, the Provider shall provide those letters for return within 48 hours following the reception of the non-conformance. Note: Upon regulation, the letters for return can be a RMA (Return Material Authorization).	Magagement procedure of non conforming product, or list of measures taken in the SQAP	-	A	-	A	A	A	Tous	A	A	A	NA	NA	NA	A	ABCG	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
T1	9	**Performance evaluation**	-	-																													
T2	9.1	**Monitoring, measurement, analysis and evaluation**	-	-																													
T3	9.1.1	**General**	-	-																													
T3	9.1.2	**Customer satisfaction**	-	-																													
E	9.1.2a	The Provider shall contribute to the preparation and be involved in the maturity reviews organized periodically by Safran in accordance with the terms defined in chapter 8 of GRM-0123 and form GRF-0058.	Performance review summary	-	A	-	A	A	A	Tous	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
E	9.1.2b	The Provider shall communicate information on Safran's satisfaction to their employees.	nication media (workstation display,	-	A	9.1.2.1.1	A	A	NA	SE1 SE2	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
E	9.1.2c	The Provider shall: - Measure its own Delivery and Quality performance against the objectives communicated by Safran; - Implement a corrective action plan in the event of a deviation on an indicator; - Communicate this plan to Safran upon request.	CSR Dashboard	AMC	A	9.1.2.1.2 + 8.4.2.6*	A	A	A	Tous	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
T3	9.1.3	**Analysis and evaluation**	-	-																													
E	9.1.3a	At Safran's request, the Provider shall submit periodically the measurements carried out on key characteristics in digital format.	Key Characteristics file	-	A	-	A	A	NA	SE1 SE2	A	A	NA	NA	NA	NA	A	ABG	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
T2	9.2	**Internal audit**	-	-																													
E	9.2a	The internal audit program shall ensure that all applicable Safran requirements as defined in this document are audited over 3 years. At Safran's request, the Provider shall communicate the internal audit program and the results of the assessments performed.	Formal engagement filed into RCM, Internal audit program, or SQAP	AMC	A	9.2.3.2 + 9.2.3.3 + 9.2.3.5	A	A	NA	SE1 SE2	A	A	A	A	A	A	A	Toutes	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
T2	9.3	**Management review**	-	-																													
T3	9.3.1	**General**	-	-																													
T3	9.3.2	**Management review inputs**	-	-																													
T3	9.3.3	**Management review outputs**	-	-																													

Selected applicabilities

Requirements ID	Evolutions SAFe (2020 vs 2019): Safe V2020 - ID	SAFe 2024 - Evolutions (Enlargement to other types)	SAFe 2024 - Evolutions (New, Reinforced, Modified, Unchanged)	Activity sector: S1 - SE1 - Aerospace (including Aerospace Defense)	S5 - SE2 - Non-Aerospace Defense & Automotive/Railway	S6 - SE3 - Other sectors	= Applicability on sector	Activity type: A - Build-to-Print	B - Build-to-Spec	C - Dealer, Distributor	D - Aeronautical Maintenance Service Provider	E - Non-Production Service Provider	F - Inter-operation Service Provider	G - Catalog, Standard, Standardized (COTS) Part Manufacturer	= Applicability on typology	Safran Purchasing Segment (If Activity type = 'E'): NA	NA6B	NC	NC4/5	NC72	NCA	ND	NE1-3	NE4-7	NF14/3	F1/2/4	TA	TB	TC	TC	= Applicability on segment
8.6	**8.6**	-	-																												
8.6a	8.6a	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.6b	8.6b	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.6c	8.6c	-	I	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.6d	8.6d	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.6e	8.6e	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.6f	8.6f	-	I	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.6g	8.6g	-	I	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.6h	8.6h	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.7	**8.7**	-	-																												
8.7a	8.7a	-	R	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.7b	8.7b	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.7c	8.7c	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.7d	8.7e	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.7e	8.7d	-	I	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.7f	8.7f	-	I	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.7g	8.7g	-	I	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
8.7h	8.7h	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
9	**9**	-	-																												
9.1	**9.1**	-	-																												
9.1.1	**9.1.1**	-	-																												
9.1.2	**9.1.2**	-	-																												
9.1.2a	9.1.2b	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
9.1.2b	9.1.2a	-	I	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
9.1.2c	9.1.2c	-	I	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
9.1.3	**9.1.3**	-	-																												
9.1.3a	9.1.3a	-	I	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
9.2	**9.2**	-	-																												
9.2a	9.2a	-	I	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
9.3	**9.3**	-	-																												
9.3.1	**9.3.1**	-	-																												
9.3.2	**9.3.2**	-	-																												
9.3.3	**9.3.3**	-	-																												

V --- Data reported by formulas in MCE-RCM sheet --- V

Type (Ti = Title / E=Requirement)	Requirements ID + Evolutions	Requirements description	Proof of Compliance examples	AMC linked in GRM-0123	Norme Applicability: ISO 9001	Norme Applicability: AS13100	Activity sector SE1: SE1 - Aerospace (including Aerospace Defense)	Activity sector SE2: SE2 - Non-Aerospace Defense & Automotive/Railway	Activity sector SE3: SE3 - Other sectors	Activity sector =: Applicability
T1	10	**Improvement**	-	-						
T2	10.1	**General**	-	-						
T2	10.2	**Nonconformity and corrective action**	-	-						
E	10.2a	If no specific Safran requirements, the Provider shall handle nonconformities (NC) and opportunities of improvement in accordance with the terms and deadlines defined below : - Critical Nonconformity: * Suspension of all Provider deliveries to Safran. * Action plan delivered to Safran within 2 days and achieved within 21 days. - Major or minor Nonconformity: * Containment actions (S0/D0) implemented within 2 days. * Action plan delivered to Safran within 30 days and achieved within 90 days for a Major NC or 180 days for a minor NC (90 days on Rolls Royce programs). - Opportunity of improvement: * Improvement Plan delivered to Safran within 30 days and achieved within 12 months. Note: Deadlines are expressed in maximum number of calendar days from the date of notification.	Corrective and preventive actions management procedure, or list of measures taken in the SQAP	-	A	10.2.3	A	A	A	**Tous**
E	10.2b	The Provider shall: - Treat deviations having an impact on delivery, in compliance with a recognized method: 9S according to AS/EN/JISQ 9136 or equivalent (8D according to AS13000); - Communicate this information to Safran on request.	ons management procedure, or list c	-	A	-	A	A	NA	**SE1 SE2**
T2	10.3	**Continuous improvement**	-	-						

Requirements ID	Activity type A: A - Build-to-Print	B: B - Build-to-Spec	C: C - Dealer, Distributor	D: D - Aeronautical Maintenance Service Provider	E: E - Non-Production Service Provider	F: F - Inter-operation Service Provider	G: G - Catalog, Standard, Standardized (COTS) Part Manufacturer	=: Applicability
10								
10.1								
10.2								
10.2a	A	A	A	A	A	A	A	**Toutes**
10.2b	A	A	A	A	NA	A	A	**ABCDFG**
10.3								

Safran Purchasing Segment (If Activity type = 'E')

Requirements ID	NA: NA (hors/except NA6B) - Buildings, infrastructure and facility management	NA6B: NA6B - Storage and processing of documents	NC: NC (except NC43/5/72/A) - Consumables	NC4/5: NC43/NC5 - Consumables: Lubrification & Specifics	NC72: NC72 - Consumables: Benefit calibration	NCA: NCA - Consumables: C-parts sourcing management	ND: ND - Logistics	NE1-3: NE1/NE2/NE3 - IT and Telecommunication: Software and Hardware	NE4-7: NE4/NE5/NE6/NE7 - IT and Telecommunication: Services and Support...	NF1/NF2/NF4 - Study and Testing Services: Study, Engineering and Support	NF14/3: NF3/NF9 - Study and Testing Services: Testing	F1/2/4: NF7/NF15 - Study and Testing Services: Technical documents / Calculation code	TA: TA - Capital goods	TB: TB - Tools	TC: TC - Specific tools
10															
10.1															
10.2															
10.2a	A	A	A	A	A	A	A	A	A	A	A	A	A	A	A
10.2b	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
10.3															

Evolutions SAFe (2020 vs 2019) / Selected applicabilities

Requirements ID	**Safe V2020 - ID**	SAFe 2024 - Evolutions (Enlargement to other types)	SAFe 2024 - Evolutions (New, Reinforced, Modified, Unchanged)	Activity sector S1: SE1 - Aerospace (including Aerospace Defense)	S5: SE2 - Non-Aerospace Defense & Automotive/Railway	S6: SE3 - Other sectors	=: **Applicability on sector**	Activity type A: A - Build-to-Print	B: B - Build-to-Spec	C: C - Dealer, Distributor	D: D - Aeronautical Maintenance Service Provider	E: E - Non-Production Service Provider	F: F - Inter-operation Service Provider	G: G - Catalog, Standard, Standardized (COTS) Part Manufacturer	=: **Applicability on typology**
10	**10**	-	-												
10.1	**10.1**	-	-												
10.2	**10.2**	-	-												
10.2a	10.1a	-	M	NA	NA	A	**A**	NA	NA	NA	NA	NA	NA	NA	**NA**
10.2b	10.1b	-	I	NA	NA	NA	**NA**	NA	NA	NA	NA	NA	NA	NA	**NA**
10.3	**10.3**	-	-												

Selected applicabilities – Safran Purchasing Segment (If Activity type = 'E')

Requirements ID	NA: NA (hors/except NA6B) - Buildings, infrastructure and facility management	NA6B: NA6B - Storage and processing of documents	NC: NC (except NC43/5/72/A) - Consumables	NC4/5: NC43/NC5 - Consumables: Lubrification & Specifics	NC72: NC72 - Consumables: Benefit calibration	NCA: NCA - Consumables: C-parts sourcing management	ND: ND - Logistics	NE1-3: NE1/NE2/NE3 - IT and Telecommunication: Software and Hardware	NE4/NE5/NE6/NE7 - IT and Telecommunication: Services and Support...	NE4-7: NF1/NF2/NF4 - Study and Testing Services: Study, Engineering and Support	NF14/3: NF3/NF9 - Study and Testing Services: Testing	F1/2/4: NF7/NF15 - Study and Testing Services: Technical documents / Calculation code	TA: TA - Capital goods	TB: TB - Tools	TC: TC - Specific tools	=: **Applicability on segment**
10																
10.1																
10.2																
10.2a	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
10.2b	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	**NA**
10.3																